

# Price Discrimination and Online Sales in the Automobile Industry

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**Abstract.** We investigate the welfare consequences of introducing an online distribution channel in the French car industry, where currently most of the sales take place in person through car dealers relying on third-degree price discrimination. We estimate a structural model of demand with unobserved third-degree price discrimination and transportation costs related to visiting car dealers. In a series of counterfactuals, we introduce an online distribution channel in which prices are uniform and consumers benefit from lower transportation costs. When both distribution channels are simultaneously available, competition from the online channel reduces the extent of third-degree price discrimination in the in-person channel. Introducing the online distribution channel leads to higher profits and an increase in aggregate consumer surplus. Despite aggregate surplus gains, the costs and benefits of the online channel are unevenly distributed among consumers, with the less internet-savvy consumers bearing more of the costs and obtaining fewer of the benefits.

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# 1 Introduction

Recent technological progress has been facilitating online transactions for a wide variety of products and services. Doing business online has several advantages for firms and consumers. On the one hand, firms may gain access to a larger consumer base and may save the costs of establishing and maintaining a dense network of physical stores. Consumers, on the other hand, may benefit from having access to a wider variety of products and services and avoiding the potentially significant transportation costs associated with visiting physical stores for their purchases.

As consumers and firms are getting used to online marketplaces, there is some evidence suggesting that larger and more expensive products, such as cars, will also be traded online. A pioneering example is Tesla, which operates almost exclusively online. Ordering the vehicle, signing the contract, and making the payment are all done through the company's website, and the car is delivered to the buyer's doorstep at no extra cost provided they live within 354km (220 miles) of a Tesla distribution center. Along the same lines, Ford's CEO Jim Farley announced in 2022 a plan to move part of the downstream company's activity online, ending the traditional dealership model and selling directly to consumers at a fixed price.<sup>1</sup> Moving sales online and simplifying the transaction process is part of a larger plan to enforce price transparency and improve consumer convenience and overall purchase experience.<sup>2</sup> Other manufacturers are expected to follow suit if the example of Tesla and Ford prove successful.

It is well documented that, very often, consumers obtain discounts over the posted prices when buying a new car in person at a car dealer. Through personal interactions, the car dealer observes the consumer's characteristics, forms an expectation about their preferences, and then offers a discount over posted prices (or valuable advantages like free upgrades or an extended warranty). We interpret the discounts over the posted prices as a form of third-degree price discrimination. In addition, purchasing a car in person entails transportation costs for consumers, typically associated with traveling a certain distance to reach the car dealer and the associated opportunity cost of time.

In this context, a hypothetical online distribution channel introduces a trade-off for consumers. On the one hand, by choosing the online distribution channel, consumers lose a potential discount and are bound to pay the uniform online price. We impose this assumption to match our observation of the car industry's intentions towards online

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<sup>1</sup>Source: Phoebe Ward Howard, "Ford CEO Farley says electric vehicles will be sold 100% online, have non-negotiable price", Detroit Free Press. The full article is available [here](#).

<sup>2</sup>Additional information can be found on Ford's website, see [here](#).

sales.<sup>3</sup> On the other hand, concluding the transaction entirely online entails a reduction in transportation costs since individuals do not have to visit the car dealer to take possession of their new vehicle as it is delivered to their doorsteps.

Using French data for the years 2009–2021, a period in which online car sales were essentially absent, we estimate an equilibrium model of car pricing and sales. We explicitly account for the locations of car dealers and consumers, and their equilibrium effects on firms’ pricing and consumers’ purchasing decisions. To achieve this, we rely on a novel dataset of car dealer locations and consumers’ driving distances in France. We combine it with car registrations, by age and municipality, and various municipal-level demographics. We categorize consumers in demographic groups, based on their age and the median income in their municipality of residence. We assume that these groups are observable by car dealers, who then use this information (along with personal interactions) to engage in third-degree price discrimination.

As in [D’Haultfœuille et al. \(2019\)](#), our model enables us to estimate unobserved price discounts for groups of consumers based on demographic characteristics. This method extends the standard demand estimation approach developed by [Berry et al. \(1995\)](#) to account for unobserved price discrimination. We augment [D’Haultfœuille et al. \(2019\)](#) to infer the extent of third-degree price discrimination in the presence of transportation costs. We model transportation costs similarly to [Nurski and Verboven \(2016\)](#), who assume that they are a function of the driving distance between consumers and the closest car dealer of each car model.

We take advantage of the granularity of the data to augment the standard demand- and supply-side moments with micro moments that match observed average distances with the corresponding model predictions for each demographic group. There are two key advantages to using these additional micro moments. First, we expect these micro moments to be informative about transportation costs. Second, thanks to these micro moments, our estimation method is robust to the potential endogeneity of distance without requiring additional instrumental variables. Distance could be endogenous if, for example, firms took unobserved components of preferences into account at the time

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<sup>3</sup>Firms could in principle price discriminate online—for example, by leveraging consumers’ browsing histories to “guess” their preferences and their price sensitivity, see [Shiller \(2020\)](#). This behavior does not match our observation of the French car market—all of the car manufacturers that offer an “Order online” option, as of 2024, sell at the uniform price advertised on the website. This makes sense as one advantage of selling online is the possibility to completely streamline and automate the transaction process, which limits human interactions, reduce the scope for price discrimination, and augments the consumer’s experience. Nevertheless, our methodology is flexible enough to encompass the case where firms price discriminate both online and offline, see [Appendix C](#).

of opening new car dealers. In fact, our estimation method is valid under any assumption regarding the game of entry underlying the observed network of car dealers.

Given our estimates of preference parameters and transportation costs, we simulate the introduction of an online distribution channel and study its interactions with brick-and-mortar car dealers. In counterfactual experiments, we assume that firms charge a uniform price online while still offering discounts for in-person transactions.<sup>4</sup> We also assume that consumers face reduced transportation costs when buying online. Since car dealers are important for after-sale services, maintenance, and repairs, we believe that transportation costs may still matter when shopping online, but to a lesser extent than for in-person transactions. We consider various levels of transportation cost reductions in the counterfactual experiments. In the most extreme case, transportation costs are eliminated, implicitly assuming that consumers do not expect future interactions with car dealers. Throughout the analysis, we account for consumer heterogeneity in their propensity to shop online relying on a survey of attitudes toward online purchases by demographic group.

Our results can be summarized by two key findings. Our first finding is that introducing online sales at a uniform price reduces price dispersion in the offline channel. When all consumers are unrestricted to use either channel, it is optimal for firms to set a uniform price in both channels. This makes the online channel unambiguously better for all consumers, since transportation costs are lower online. We observe a large transfer from the in-person to the online channel and a market expansion as a result. When, instead, some consumers are restricted in their ability to shop online, the results are different. We observe two forces at play. On the one hand, firms want to set discriminatory prices offline to extract more surplus from captive consumers. On the other hand, the competitive pressure from the online channel leads firms to set a uniform price for consumers who have access to both channels. When the online channel provides a small reduction in transportation costs, the second effect dominates and firms set an almost uniform price in both channels. In contrast, when the transportation cost reduction is large, the online channel becomes overwhelmingly better for unrestricted consumers, and firms continue to price discriminate in the offline channel. In some sense, the level of transportation cost reduction accruing from shopping online dictates firms' ability to separate the market between captive consumers who always shop in person and non-captive consumers who can use both channels.

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<sup>4</sup>Following the stated intentions of firms and the practice of Tesla (see discussion above), we favor this assumption over the alternative that firms price discriminate also in the online channel. However, for completeness, we also perform a set of counterfactuals in which firms price discriminate in both distribution channels.

Our second finding relates to the welfare effects of introducing an online channel. We find that price discrimination, taken in isolation, is beneficial only to some consumers. The aggregate effect on consumers is a small loss in surplus, and the aggregate effect on profits is a small increase in industry profits, in the range of one percent. Transportation costs are detrimental to all consumers. We find that reducing transportation costs by 25% generates welfare effects in the same range as those obtained by eliminating price discrimination. Eliminating entirely transportation costs yields a much larger effect, roughly by one order of magnitude, meaning that price discrimination is a second order effect compared to transportation costs. For this reason, online transactions should be very attractive for consumers and firms. However, we find that some groups of consumers experience a decrease in surplus when online sales are introduced. These consumers are characterized by high price sensitivity and a low sensitivity to transportation costs. Without online sales, they obtain large discounts over posted prices. When both sales channels are available, firms offer significantly smaller discounts to these consumers, and the reduction in transportation costs they get for shopping online is not important enough to offset the increase in prices.

Similarly to other empirical papers in the literature (see [Nurski and Verboven, 2016](#)), throughout the analysis, we assume that the network of car dealers remains fixed when the online distribution channel is introduced. Although potential adjustments to the network of car dealers may be important, we maintain this assumption because of the practical infeasibility of incorporating an additional layer of endogenous network formation into an already rich structural model of unobserved third-degree price discrimination and spatial differentiation. In this sense, our results should be interpreted as a collection of short-run responses to the introduction of the online distribution channel. However, to provide some insight into this channel, we also consider counterfactuals in which the 5%, 10%, and 25% lowest performing car dealers of each brand exit the market. We find that our main results overstate the gains in consumer surplus and profits by, for example, 4% and 9%, respectively, compared to a case with 10% exit of car dealers.

In a final set of counterfactuals, we also allow for the possibility that the introduction of an online channel enables firms (car manufacturers) to bypass the double marginalization of car dealers (see [Brenkers and Verboven, 2006](#)). In line with intuition, in such a case firms' "effective" marginal costs would decrease, leading equilibrium prices to also decrease, overall car sales to increase, and, as a consequence, both consumer surplus and industry profit to increase. Importantly, the fact that in this case industry profit would increase means that, in theory, there could be ways of redistributing industry profit so to keep car dealers at least as well off as in the scenario with double marginalization.

**Related literature.** Our research contributes to several branches of the literature. First, it relates to a growing literature on the welfare effects of e-commerce, such as [Brown and Goolsbee \(2002\)](#) on the impact of comparison websites on insurance prices in the US and [Morton et al. \(2001\)](#) on car referral websites (a precursor of online sales in the car industry). Similarly to [Pozzi \(2013\)](#), [Fan et al. \(2018\)](#), and [Forman et al. \(2009\)](#), our study shows that the coexistence of in-person and online distribution channels can generate welfare gains through both increased price competition and reductions in transportation costs. Along the lines of [Huang and Bronnenberg \(2023\)](#) and [Brynjolfsson et al. \(2003\)](#), our analysis also illustrates that these forces are closely related to the amount of product variety available to consumers. Our paper contributes to this literature with novel empirical evidence on the ways in which an online distribution channel can limit the ability to price discriminate of brick-and-mortar stores.

Second, we contribute to the literature on price discrimination and price dispersion in retail markets. Seminal works by [Corts \(1998\)](#) and [Thisse and Vives \(1988\)](#) and recent work by [Iaria and Wang \(2024\)](#) and [Rhodes and Zhou \(2024\)](#) provide evidence that price discrimination can intensify competition, benefit consumers (in the aggregate), and decrease profits in oligopolistic industries. Previous works on the car industry have studied empirically price discrimination based on consumer demographics, see [Ayres and Siegelman \(1995\)](#), [Goldberg \(1996\)](#), [Harless and Hoffer \(2002\)](#), and [Chandra et al. \(2017\)](#). These works find contrasting evidence linking price dispersion to demographics (typically gender and race). We provide novel empirical evidence on the relationship among transaction prices, income, and age (we find no relationship with gender), and more broadly on the relationship between price dispersion and spatial differentiation (for related evidence on a homogeneous product, see [Miller and Osborne, 2014](#)).

Third, our paper is closely related to recent work studying price discrimination through the lens of structural models, such as [D’Haultfœuille et al. \(2019\)](#) on the French car industry and [Sagl \(2024\)](#) on the trucking industry in Texas. [Sagl \(2024\)](#) finds that most of the observed price dispersion can be explained by consumer unobservables (or soft information), as opposed to demographics. His analysis leverages consumer-level transaction prices and repeated purchases over time. [D’Haultfœuille et al. \(2019\)](#) instead rely on list prices and recover unobserved transaction prices resulting from third-degree price discrimination based on consumer demographics. We contribute to this literature by proposing a unified framework that incorporates (potentially unobserved) transaction prices and spatial differentiation, and that can be used to investigate the relationship between the two in oligopolistic industries with differentiated products.

Fourth, our work relates to recent papers studying price personalization in online markets. [Shiller \(2020\)](#) studies price personalization for Netflix subscription plans based on consumers’ browsing histories, while [Dubé and Misra \(2023\)](#) study price personalization for a digital firm based on detailed observable consumer characteristics. These studies leverage the vast amount of information available online to investigate the consequences of price personalization for a firm. Instead, we focus on the consequences of online sales for an oligopolistic industry with differentiated products and a long tradition of sales through brick-and-mortar stores. Car manufacturers use the internet to enforce price transparency and uniform prices rather than personalization, allowing us to deepen our understanding of oligopolistic pricing behavior when both an online and offline distribution channels coexist.

Fifth, we contribute to the literature investigating the role of dealer networks in the car industry. A growing strand of this literature takes the perspective of costly search (e.g., [Moraga-González et al., 2023](#); [Murry and Zhou, 2020](#); [Yavorsky et al., 2021](#)), where consumers need to personally visit car dealers to learn about some of the features of car models (or about their very existence), essentially adding them to their consideration sets, and where search costs depend on the distance to car dealers. For the separate identification of search from utility (necessary for counterfactual analyses), the implementation of these structural models typically rules out price discrimination, especially in cases such as ours in which consumer-level transaction prices are not observed ([Moraga-González et al., 2023](#)). As the main objective of this paper is to investigate the relationship between price discrimination and spatial differentiation, we instead follow the route of augmenting the structural model of unobserved price discrimination by [D’Haultfœuille et al. \(2019\)](#) with transportation costs, leaving the important question of also incorporating a search dimension into the framework for future research (for evidence on the relevance of each of these dimensions, see [Scott Morton et al., 2011](#)).

Finally, our work is also closely related to [Duch-Brown et al. \(2023\)](#), who study the interaction between online and offline sales in the portable PC industry in Europe. In their application, price dispersion occurs in the online market as a result of geoblocking restrictions on cross-border transactions (self-imposed by firms). They show that banning these restrictions results in the convergence of prices to a unique European-level price for each product sold online. In the context of the French car industry, we uncover a similar mechanism: the introduction of an online distribution channel with uniform prices leads to an attenuation in price dispersion for in-person transactions and a convergence towards the online uniform prices. We contribute to [Duch-Brown et al. \(2023\)](#) by specifically investigating the roles of spatial differentiation and transportation costs in



the transition to market integration promoted by an online distribution channel.

The rest of the paper is organized as follows. Section 2 discusses the model and estimation. Section 3 discusses the data and presents estimation results. Section 4 presents the augmented model with online dealers. The main results from the counterfactual analysis are presented in Section 5. Section 6 provides concluding remarks.

## 2 Model

### 2.1 Demand

We incorporate transportation costs in the model of (unobserved) third-degree price discrimination by [D’Haultfoeulle et al. \(2019\)](#). Throughout, we assume that consumers belong to one of  $D$  mutually exclusive groups based on their observed demographics, and that firms price discriminate by offering different prices to consumers from different groups. We enrich the model by explicitly considering that consumers are spatially distributed across municipalities and face heterogeneous distances to car dealers. This implies heterogeneous transportation costs when purchasing a car of a given brand.

Consider consumer  $i$  belonging to demographic group  $d$  (e.g., a profile of age and income) and living in municipality  $m$  (e.g., a town in France). We omit the time subscript for simplicity. Their indirect utility from purchasing car model  $j = 1, \dots, J$  is

$$U_{ijdm} = \underbrace{X_j' \beta_d + \alpha_d p_{jd} + \xi_{jd}}_{\delta_{jd}} + \underbrace{\gamma_d \text{dist}_{jm}}_{\mu_{jdm}} + \epsilon_{ijdm}, \quad (1)$$

where  $X_j$  is a vector of observed car characteristics that is invariant across groups and municipalities (e.g., horsepower),  $p_{jd}$  is the (unobserved) transaction price faced by group  $d$ , and  $\xi_{jd}$  captures the average indirect utility of the car characteristics unobserved by the econometrician. Note that both  $p_{jd}$  and  $\xi_{jd}$  do not vary across municipalities. As we discuss in Section 2.3, these restrictions relate to data availability and identification in the context of unobserved transaction prices. Variable  $\text{dist}_{jm}$  is the driving distance from municipality  $m$  to the closest dealer selling car model  $j$ . Variable  $\epsilon_{ijdm}$  is an idiosyncratic error term assumed to be distributed extreme value type I. The demand parameters  $(\beta_d', \alpha_d, \gamma_d)$  are allowed to be heterogeneous across demographic groups, but they are constant within group.

Indirect utility (1) is similar to that in [D’Haultfoeulle et al. \(2019\)](#), with the exception of the additional term  $\mu_{jdm} \equiv \gamma_d \text{dist}_{jm}$ , representing the transportation cost for con-



sumers of group  $d$  living in municipality  $m$  traveling to the closest car dealer selling  $j$ . Conditional on distances from the closest car dealers of all car models, the probability that a consumer in group  $d$  and municipality  $m$  purchases car model  $j$  is

$$s_{jdm}(\text{dist}_{1m}, \dots, \text{dist}_{Jm}) = \frac{\exp(\delta_{jd} + \gamma_d \text{dist}_{jm})}{1 + \sum_{k=1}^J \exp(\delta_{kd} + \gamma_d \text{dist}_{km})}. \quad (2)$$

As in [D'Haultfœuille et al. \(2019\)](#), we assume that each transaction price  $p_{jd}$  is chosen at the national level (more details on this below). To obtain the national-level market share of car model  $j$  for group  $d$ , we integrate (2) over municipalities,

$$s_{jd}(\delta_d, \mu_d) = \sum_{m \in \mathcal{M}} w_{dm} \cdot s_{jdm}(\text{dist}_{1m}, \dots, \text{dist}_{Jm}), \quad (3)$$

where  $\mathcal{M}$  collects all municipalities,  $\delta_d = (\delta_{1d}, \dots, \delta_{Jd})$ , and  $\mu_d = (\mu_{1dm}, \dots, \mu_{Jdm})_{m \in \mathcal{M}}$ . The variable  $w_{dm} = M_{dm}/M_d$  is the weight observed for the specific municipality of the group, where  $M_{dm}$  and  $M_d$  are the populations of the group  $d$  in the municipality  $m$  and throughout the country, respectively.

## 2.2 Supply

We consider a Bertrand-Nash price-setting game in which firms are able to implement third-degree price discrimination by setting different prices for each demographic group  $d = 1, \dots, D$ . Each firm  $f = 1, \dots, F$  selects a menu of prices  $p_j = (p_{j1}, \dots, p_{jD})$  for each car model  $j$  they sell by maximizing the national-level profit function

$$\pi_f = \sum_{d=1}^D \phi_d \sum_{j \in \mathcal{J}_f} s_{jd}(p_d) \cdot (p_{jd} - c_{jd}), \quad (4)$$

where  $\mathcal{J}_f$  is the collection of car models sold by firm  $f$ ,  $p_d$  is the vector of all prices for group  $d$ , and  $c_{jd}$  the marginal cost of car model  $j$  for group  $d$ .  $\phi_d = M_d/M$  is the observed group-specific population weight, where  $M_d$  is the national population of group  $d$  and  $M$  is the national population (over all demographic groups).

The system of  $J$  first-order conditions associated with demographic group  $d$  are

$$p_d = c_d - \tilde{\mathcal{D}}_d(p_d, \mathcal{H})^{-1} s_d, \quad (5)$$

where  $c_d$  is the vector of group-specific marginal costs of all car models,  $s_d$  is the vector of group-specific market shares for all car models,  $\tilde{\mathcal{D}}_d(p_d) = \mathcal{H} \odot \mathcal{D}_d(p_d)$ ,  $\mathcal{H}$  is the

ownership matrix, and  $\mathcal{D}_d(p_d)$  is the matrix of derivatives of  $s_d$  with respect to  $p_d$ , with typical element  $(j, k)$  equal to  $\partial s_{kd} / \partial p_{jd}$ .

## 2.3 Identification and estimation

**Identification of the unobserved transaction prices.** Compared to standard demand models, the identification of  $\theta = (\theta_1, \dots, \theta_D)$ , where  $\theta_d = (\beta'_d, \alpha_d, \gamma_d)$ , presents the additional complication that the group-specific transaction prices  $p(\theta) = (p_1, \dots, p_D)$  are not observed by the econometrician. Following D'Haultfœuille et al. (2019), we address this complication by relying on both demand and supply restrictions to jointly identify preference parameters  $\theta$  and transaction prices  $p(\theta)$ .<sup>5</sup>

We make the following assumptions, which are sufficient for the validity of the estimator by D'Haultfœuille et al. (2019).

- A1.** Observability of group-specific market share  $s_{jd}$  for each  $j$  and  $d$ .
- A2.** Constant marginal costs across demographic groups,  $c_{jd} = c_j$  for any  $j$  and  $d$ .
- A3.** Observability of list prices. For each car model  $j$ , we observe the list price  $\bar{p}_j = \max\{p_{j1}, \dots, p_{jD}\}$ , which is the highest transaction price any demographic group can be asked to pay at any car dealer.

Intuitively, assumptions A1-A3 allow us to back out, for any given value of the demand parameters  $\theta$ , the transaction prices  $p(\theta)$  that rationalize both demand and supply. With these, we are back to a standard model in which all prices are observed and we can identify and estimate  $\theta$  following the methodology of Berry et al. (1995).

First, given assumption A1 and following Berry (1994), for a given group  $d$  and some value of  $\gamma_d$ , we obtain  $\delta_d(\gamma_d)$  by inverting the system of  $J$  market share equations given by (3) with  $j = 1, \dots, J$ . Second, we obtain the transaction prices corresponding to  $\theta$ . To this end, note that the first-order conditions (5) and assumptions A2-A3 imply

$$\bar{p}_j = c_j - \min \left\{ \left[ \tilde{\mathcal{D}}_1^{-1} s_1 \right]_j, \dots, \left[ \tilde{\mathcal{D}}_D^{-1} s_D \right]_j \right\}, \quad (6)$$

with  $[x]_j$  denoting the  $j$ -th element of vector  $x$ . Then, for given value of  $\theta$ , each transaction price can be obtained as

$$p_{jd}(\theta) = \bar{p}_j + \min \left\{ \left[ \tilde{\mathcal{D}}_1^{-1} s_1 \right]_j, \dots, \left[ \tilde{\mathcal{D}}_D^{-1} s_D \right]_j \right\} - \left[ \tilde{\mathcal{D}}_d^{-1} s_d \right]_j,$$

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<sup>5</sup>Note that, even if transaction prices were observed, the prices that consumers face for the car models they do *not* purchase would remain unobserved.

since one can check that the matrix of derivatives  $\tilde{\mathcal{D}}_d$  does not depend on transaction prices  $p_{d'}$  from groups  $d' \neq d$ .

Assumption A1 relates to data availability and it is the main reason for our modeling choice that  $p_{jd}$  and  $\xi_{jd}$  vary at the level of  $(j, d)$  rather than at the more disaggregate level of, say,  $(j, d, m, g)$ , where  $g$  denotes a specific car dealer. In order to handle unobserved transaction prices at this level of detail, one would need to observe the specific car dealer  $g$  in which consumers of group  $d$  and municipality  $m$  purchased car model  $j$ . In other words, one would need precise measures of the market shares at the level of  $(j, d, m, g)$ , which is currently infeasible. Even having access to such disaggregate purchase data, market shares would be very imprecisely measured, with severe consequences in terms of measurement error which cannot be easily addressed in the context of nonlinear structural models (see [Freyberger \(2015\)](#) and discussion below). Finally, for identification purposes, one would also need a version of assumption A3 in which each car dealer offered no discounts to some  $(d, m)$ , something hard to justify in practice.

**Demand-side moments.** We compute the empirical counterpart of the following moment conditions

$$\mathbb{E} [Z'_{jd}\xi_{jd}] = 0, \quad d = 1, \dots, D, \quad (7)$$

with  $Z_{jd}$  a group-specific vector of instruments. To do this, we first compute  $\xi_{jd}(\theta) = \delta_{jd}(\gamma_d) - X'_j\beta_d - \alpha_d p_{jd}(\theta)$  and then consider the empirical moment condition  $g_1(\theta) = (g_{11}(\theta), \dots, g_{1D}(\theta))$ , where

$$g_{1d}(\theta) = \frac{1}{J} \sum_{j=1}^J Z'_{jd}\xi_{jd}(\theta). \quad (8)$$

Moment conditions (7) hold for a vector of valid instruments  $Z_{jd}$ . As usual, while transaction prices are endogenous by construction, we assume the observed characteristics  $X_j$  to be exogenous. Valid instruments (in addition to  $X_j$ ) can then be obtained as functions of the exogenous characteristics of other car models but  $j$ , i.e.,  $X_k$  for  $k \neq j$ .

**Micro moments.** We complement (7) with micro moments that help identify the distance coefficient  $\gamma_d$ . We take advantage of the fact that we observe market shares at the demographic group-by-municipality level. We construct micro moments by matching the observed and predicted average distance between consumers and car dealers of the

purchased car models. In particular, we specify  $g_3(\gamma) = (g_{31}(\gamma_1), \dots, g_{3D}(\gamma_D))$ , with

$$g_{3d}(\gamma_d) = \frac{\sum_{m \in \mathcal{M}} \sum_{j=1}^J M_{dm} \cdot s_{jdm}(\gamma_d) \cdot \text{dist}_{jm}}{\sum_{m \in \mathcal{M}} \sum_{j=1}^J M_{dm} \cdot s_{jdm}(\gamma_d)} - \frac{\sum_{m \in \mathcal{M}} \sum_{j=1}^J M_{dm} \cdot s_{jdm} \cdot \text{dist}_{jm}}{\sum_{m \in \mathcal{M}} \sum_{j=1}^J M_{dm} \cdot s_{jdm}}, \quad (9)$$

where  $s_{jdm}$  is the observed market share for product  $j$  for group  $d$  in municipality  $m$ . The corresponding market share predicted by the model given  $\gamma_d$  instead is

$$s_{jdm}(\gamma_d) = \frac{\exp(\delta_{jd}(\gamma_d) + \gamma_d \text{dist}_{jm})}{1 + \sum_{k=1}^J \exp(\delta_{kd}(\gamma_d) + \gamma_d \text{dist}_{km})},$$

where we obtain  $(\delta_{kd}(\gamma_d))_{k=1, \dots, J}$  by inverting the system of  $J$  market shares. Note that by construction  $s_{jd}(\gamma_d) = s_{jd}$ , but in general  $s_{jdm}(\gamma_d) \neq s_{jdm}$ .

Three points are worth noting. First, if we only have one instrument for prices in (7), we lack a moment condition to identify  $\gamma_d$ . Then, additional moments, such as the micro moments we propose, are necessary to identify  $\gamma_d$ . Generally, instruments  $Z_j$  may lack the power to estimate with sufficient precision  $\gamma_d$ . Instead, we expect the micro moments to be informative about  $\gamma_d$  as, intuitively, the observed average distance between consumers and the car dealers of the purchased models decreases with  $\gamma_d$ .

Second, these micro moments remain valid even if distance  $\text{dist}_{jm}$  is endogenous. By this, we mean that distances could be correlated with  $\xi_{jd}$ : for example, if firms partially or fully observed  $(\xi_{jd})_{j,d}$  at the moment of deciding where to locate their car dealers. To see this, note that at the true value of  $\gamma_d$ , say  $\gamma_d^0$ ,  $\delta_{jd}(\gamma_d)$  will also be equal to its true value  $\delta_{jd}(\gamma_d^0) = \delta_{jd}$ , and thus  $s_{jdm}(\gamma_d^0) = s_{jdm}$ . This only follows from [Berry \(1994\)](#)'s demand inverse and therefore holds irrespective of any dependence between the distances and the unobserved terms  $(\xi_{jd})_{j,d}$ .

Third, assuming that  $s_{jd}$  is measured without error is reasonable (and standard) given the large number of consumers in each demographic group throughout the country. However, the assumption that we also perfectly observe the municipality-level market shares  $s_{jdm}$  may be strong. We only observe a proportion on a finite sample instead of the true purchase probability (say,  $s_{jdm}^*$ ), and the corresponding sample is small for small municipalities. However, we still have

$$\mathbb{E} \left[ \sum_{m \in \mathcal{M}} \sum_{j=1}^J M_{dm} \cdot s_{jdm} \cdot \text{dist}_{jm} \middle| (\text{dist}_{jm})_{j,m}, (\xi_{jd})_{j,d} \right] = \sum_{m \in \mathcal{M}} \sum_{j=1}^J M_{dm} \cdot s_{jdm}^* \cdot \text{dist}_{jm}.$$

Hence, even if  $s_{jdm}$  is measured with error (but maintaining, as usual, that the  $(s_{jd})_{j=1, \dots, J}$  are measured without error), we still have that at the true value  $\gamma_d^0$ ,  $\mathbb{E}[g_{3d}(\gamma_d^0)] = 0$ . In

other words, these micro moments are robust to this concern about measurement error. For the same reason, with these micro moments, “zeros” in the observed market shares at the municipality level do not raise any concern.

**Supply-side moments.** We assume that the marginal costs  $c_j$  can be computed as a linear combination of observed car characteristics  $X_j$ , cost shifters  $W_j$ , and an unobserved cost shock  $\omega_j$ , such that

$$c_j = X_j' \lambda_1 + W_j' \lambda_2 + \omega_j. \quad (10)$$

We compute the empirical counterpart of the following moment conditions

$$\mathbb{E} [Z_{js}' \omega_j] = 0, \quad (11)$$

with  $Z_{js}$  a vector of supply-side instruments. The associate supply-side moment conditions are

$$g_2(\theta) = \frac{1}{J} \sum_{j=1}^J Z_{js}' \omega_j(\theta) = 0. \quad (12)$$

Again, valid instruments can be obtained as functions of the exogenous characteristics and cost shifters of other products. Note that including cost shifters to the supply side (i.e., excluded from the demand side) is crucial for identifying the price sensitivities.

**Estimation.** The model is estimated by generalized method of moments, following [Berry et al. \(1995\)](#) and subsequent best practices. We stack the moment conditions  $g(\theta) = (g_1(\theta)', g_2(\theta)', g_3(\gamma)')'$  and construct the following estimator

$$\hat{\theta} = \arg \min_{\theta} g(\theta)' \mathbf{W} g(\theta) \quad (13)$$

where  $\mathbf{W} = \text{diag}(\mathbf{W}_{11}, \dots, \mathbf{W}_{1D}, \mathbf{W}_2, \mathbf{W}_3)$  is a block-diagonal symmetric weighting matrix. The linear parameters  $(\beta_1', \dots, \beta_D', \lambda_1', \lambda_2')$  are concentrated out of the estimation. Additional computational details are reported in [Section B.2](#).

## 3 Data and estimation results

### 3.1 Demographic groups definition

We divide consumers into three age categories (below 40, 40 to 59, and above 60) and two income categories (low and high income) to form six demographic groups. These groups are easily observable by car dealers and presumably associated with heterogeneous preferences, thus forming a basis for third-degree price discrimination. We do not observe consumers' income directly in the car registration data, so we assign an income category based on their age and municipality of residence. More specifically, within each age category, we divide municipalities evenly into low- and high-income classes based on their median income. As a consequence, consumers living in the same municipality and of the same age are assigned to the same group. However, a given municipality could be considered high-income in one age class and low-income in another.

To characterize the set of potential car buyers, we assemble a rich dataset from the National Institute of Statistics and Economic Studies (INSEE). Our data include yearly population censuses, income by age category, and a survey of consumers' attitudes towards online purchases.<sup>6</sup> This survey collects data on a representative sample of French individuals about their use of information and communication technologies, including online sales platforms. We summarize these data at the level of our demographic groups in Appendix [Table A.1](#).

### 3.2 Evidence of price dispersion

In this section, we provide evidence that income and age are the most relevant observable demographics that correlate with price dispersion in the French car industry. We then rely on this evidence in our structural model to classify consumers in demographic groups that are observable by car dealers to price discriminate.

We combine two waves of a French survey of consumers' expenditures that contain both consumers' demographic characteristics and the transaction prices of their most recent car purchases.<sup>7</sup> In these surveys, car purchases are split into new and second-hand vehicles, and we can distinguish sales that occurred at a car dealer versus sales that occurred between consumers. Whenever a consumer resold their old car in the same year, the trade-in value is also recorded. We estimate a regression of the transaction

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<sup>6</sup>Source: "lil-1407 : Technologies of l'information et de la communication auprès des ménages (TIC) - 2019 (2019, INSEE )", accessed from Progedo Adisp.

<sup>7</sup>Source: "Enquête Budget des Familles (BDC) - 2011–2017 (2011–2017, INSEE)."

Table 1: Evidence of price dispersion

	Transaction price		Transaction price net of buyback value	
	(1)	(2)	(3)	(4)
Income	40.497*** (13.112)	25.916** (11.958)	39.253*** (13.760)	28.970** (14.533)
Age	67.387*** (15.828)	20.156 (19.359)	47.276*** (17.284)	2.754 (25.626)
Female	851.802 (1,078.583)	141.661 (1,463.399)	1,051.810 (1,147.382)	604.796 (1,893.736)
Age $\times$ female	-17.770 (19.998)	-5.874 (26.556)	-25.134 (21.727)	-13.574 (32.152)
Value of down payment	0.006 (0.005)	0.005 (0.003)	0.013 (0.008)	0.011** (0.005)
Household: 2 pers.	-182.571 (393.500)	-250.977 (633.025)	-478.245 (500.774)	-707.159 (815.847)
Household: 3 pers.	-688.958 (620.113)	-786.539 (925.880)	-954.493 (709.379)	-1,117.172 (1,208.438)
Household: 4 pers.	-644.082 (626.979)	-1,357.238* (802.681)	-1,464.877** (655.590)	-2,485.373** (1,044.736)
Household: 5 pers.	-3,000.296*** (882.021)	-2,397.637** (1,109.743)	-2,987.593*** (962.957)	-4,892.123*** (1,589.441)
Household: 6+ pers.	-202.262 (2,294.165)	-929.100 (2,114.791)	1,490.901 (2,113.088)	-399.893 (2,009.281)
Urban area: less than 15,000	-825.524 (1,425.966)	2,275.435 (1,552.297)	-1,235.378 (2,290.406)	2,558.358 (3,842.866)
Urban area: 15,000–24,999	345.570 (1,717.314)	548.107 (1,827.368)	1,610.750 (1,458.979)	2,790.948 (2,818.982)
Urban area: 25,000–34,999	-1,588.274 (1,377.100)	1,024.648 (2,077.463)	-1,243.062 (1,659.565)	1,283.947 (3,108.214)
Urban area: 35,000–49,999	-1,733.160 (1,095.743)	-6.787 (1,002.154)	-1,418.662 (1,220.085)	1,805.762 (1,598.266)
Urban area: 50,000–99,999	-1,316.561 (815.740)	-462.050 (1,136.611)	-1,999.194** (785.564)	-1,382.434 (1,128.750)
Urban area: 100,000–199,999	-822.825 (791.007)	195.033 (930.849)	-198.663 (714.154)	222.065 (1,036.763)
Urban area: 200,000–499,999	-1,093.716 (697.664)	182.223 (876.896)	-864.898 (608.700)	-6.343 (1,023.145)
Urban area: 500,000 or more	-1,143.714* (657.948)	-366.690 (888.946)	-795.605 (643.131)	197.814 (882.634)
Urban area: Paris greater metro area	-900.305 (731.188)	-523.017 (1,140.885)	-121.970 (676.618)	189.700 (990.022)
New vehicles only	No	Yes	No	Yes
Fixed effects				
Car model $\times$ engine $\times$ new	Yes	Yes	Yes	Yes
Year $\times$ month of purchase	Yes	Yes	Yes	Yes
Country of origin of buyer	Yes	Yes	Yes	Yes
Observations	1,283	698	1,283	698
R-squared	0.742	0.795	0.600	0.617

Notes: This Table represents the result of a regression of transaction prices on demographic characteristics of buyers, based on a survey of consumers' expenditure. We have excluded observations where the car was purchased following an insurance claim (i.e., the replacement of a damaged vehicle). Columns (1), (3), and (5) include sales of both new and used cars, purchased at a car dealer. Columns (2) and (4) include only new cars. the buyback value represents the payment that was received by the consumer for trading in his old car. The F-statistic tests for the hypothesis that the coefficients on the group indicators are jointly zero. Standard errors in parenthesis are clustered at the car model  $\times$  engine  $\times$  new/used level. Significance: \* < 0.10, \*\* < 0.05, \*\*\* < 0.01.



prices paid by consumers who purchased directly from a car dealer on a rich set of consumers' demographics. We focus on two different measures of transaction price: the transaction price paid by the consumer and the transaction price net of the buyback value. Finally, we include a rich set of fixed effects to control for product characteristics and seasonality. The results are presented in [Table 1](#).

Our estimates indicate that income correlates positively with transaction prices. Since our specification includes model-by-engine fixed effects, this means that high-income consumers pay more on average for the same car model and engine type. We cannot rule out that the effect is partly driven by the choice of additional options as these are unobserved to us, even though it is not clear in which direction this could bias our estimates. On the one hand, price dispersion could be explained by the fact that wealthier individuals purchase vehicles with more expensive options. However, on the other hand, price dispersion could be underestimated if car dealers provide additional options at no cost to low-income consumers and both groups buy similar vehicles with similar options.

Our results suggest that age also correlates positively with transaction prices, although the effect is not statistically significant if we focus only on new vehicles. However, we do not find a statistically significant correlation for other observable (by car dealers) demographic characteristics, namely gender, household size, and the level of urbanity in the consumer's municipality of residence.<sup>8</sup> The fact that we do not find a statistically significant correlation with gender is not surprising: In most cases, purchasing a car is a decision that is taken at the level of the household, and either partner or both partners could have purchased the car. In this case, transaction prices are not expected to correlate with the gender of the main respondent in the survey.

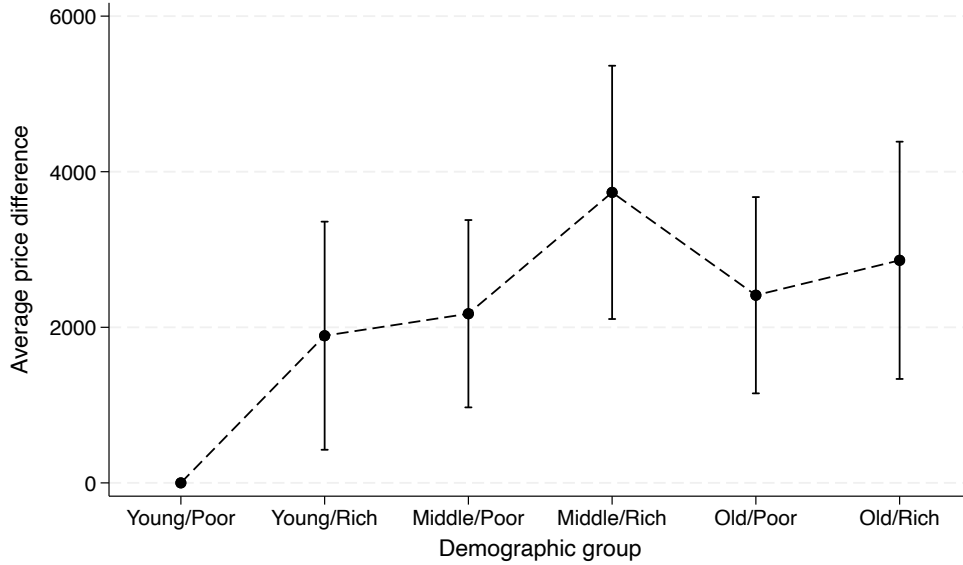
To further motivate the choice of our demographic groups in the structural model, we split consumers in the survey by age (three groups, defined as above) and income (income above or below the median by age group) and correlate demographic group indicators with transaction prices. Again, we control for gender, household size, the level of urbanity, and a rich set of fixed effects.

[Figure 1](#) shows the estimated coefficients associated with the indicators of the demographic groups, while the details of the regression results are reported in [Appendix](#)

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<sup>8</sup>Some specific household sizes correlate to price dispersion (four and five components); however, these specific household sizes do not seem observable by car dealers: it may perhaps be possible to infer whether a household has no children, but not whether it has five rather than six or more components. All regressions include indicator variables for the country of origin (not reported in [Table 1](#)), also mostly statistically insignificant.

Figure 1: Evidence of price dispersion among demographic groups



Notes: This Figure represents the result of a regression of transaction prices on demographic group indicators, based on a survey of consumers' expenditure (see Table A.2, column (1)). We have excluded observations where the car was purchased following an insurance claim (i.e., the replacement of a damaged vehicle). Includes demographic characteristics (gender, household size, urbanity), car model  $\times$  engine  $\times$  new/used and year  $\times$  month fixed effects. The brackets represent the 95% confidence interval, clustered at the car model  $\times$  engine  $\times$  new/used level.

Table A.2. Our results reveal the presence of price dispersion at the level of our chosen demographic groups. We find that middle-aged consumers with high income face the highest transaction prices, followed by old consumers with high income. Young consumers and poor consumers pay on average less for the same car model.

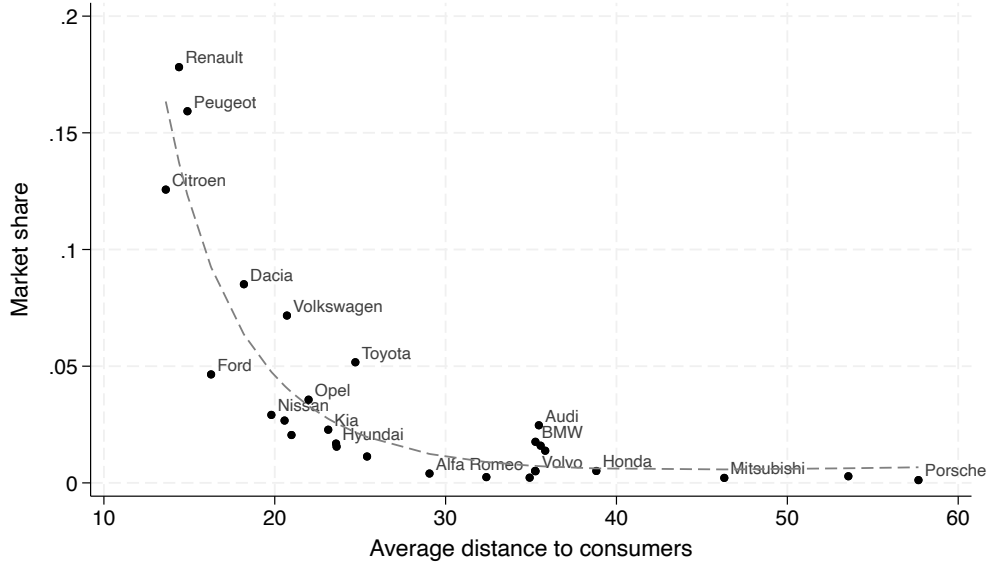
### 3.3 Data and descriptive statistics

**Dealership locations.** We assembled a novel dataset of car dealer locations in France. The data were obtained from AutoConcession and VendiAuto in early 2020.<sup>9</sup> Both are online registries of car dealers in France. Each entry in our dealership dataset describes a unique car dealer. It contains the name of the dealership, its associated brands, and its address. The data include 4,649 dealer-brand combinations.

We augmented our car dealer dataset with the driving distance from each car dealer to each municipality in Metropolitan France. Distances are computed from 969,455 queries

<sup>9</sup>Sources: <https://www.auto-concession.fr/> and <https://www.vendiauto.fr/>.

Figure 2: Market presence by brand and dealer proximity



Notes: This figure represents the relationship between brands' total market share and their market presence. The market share of each brand is computed as the ratio of its total sales to the total sales of all brands between 2009 and 2021. Market presence is represented as the average distance to consumers over the same period. Lexus is excluded from the graph (average distance to consumers = 111km, market share < 0.001). The dashed line represents the fitted values of a fractional polynomial regression.

on TomTom's API.<sup>10</sup> To limit the number of queries on TomTom's API, we considered each car dealer to be located at the centroid of their zipcode, and consumers to be located at the centroid of their municipality of residence. Zipcodes and municipalities are small geographical units in France.

We provide an overview of the market presence of each brand in Figure 2. We plot the aggregate market share of each brand against the average distance to consumers.<sup>11</sup> Brands with a large share of the market are typically located closer to consumers (i.e., they operate at more locations which improve proximity to potential buyers). We provide additional information on the market presence of brands in Appendix Table A.3

**Car registrations.** We obtained a dataset of all new car registrations in France, between 2009 and 2021, from AAA Data.<sup>12</sup> The data is aggregated at the municipal-level and by age classes (in 5 years increments). There are on average 1,350 inhabitants per municipality and there are 35,296 municipalities in Metropolitan France (mainland

<sup>10</sup>See <https://developer.tomtom.com/>.

<sup>11</sup>The graph is similar if we instead plot the market share against the number of car dealers.

<sup>12</sup>Source: <https://www.aaa-data.fr/>.

European France).

Within municipality and age group, sales are recorded at the level of the brand (29 brands), model (372 models), engine type (gas, diesel, electric, plug-in, hybrid), and body trim (sedan, convertible, station wagon). The data include common car attributes such as horsepower, weight, CO<sub>2</sub> emissions, and fuel consumption, as well as the list price. These car attributes are collected by AAA Data from car manufacturers' catalogs. We complement the dataset with annual average fuel and electricity prices to construct a measure of driving cost (in euros per 100km). Finally, we obtained the market segment (e.g., subcompact, compact, SUV, etc.) of each model from Jato Dynamics.<sup>13</sup>

We define a product to be a combination of a brand, a model, an engine type, and a body trim. After aggregating by product, demographic group, and year, the final dataset includes 4,975 observations over 13 years. Whenever the data are available at a more disaggregated level than our product definition, we keep the characteristics of the most frequently purchased option. List prices are adjusted to be net of fees and rebates tied to the French Feebate Program.<sup>14</sup> Both the net list prices and the driving costs are deflated to 2018 euros. We encountered some missing observations on key car characteristics (namely, horsepower for electric vehicles). In these cases, we filled the missing values in with additional data from the French National System of Vehicle Registration (SIV).

Descriptive statistics on car sales are presented in Table 2. In the first panel, we offer a breakdown of sales by product and demographic group. Groups 4 and 6, representing high-income consumers, aged 40 years old and above, purchase on average more than twice the number of vehicles than other groups.

The second panel reports statistics related to how far car dealers are from consumers. Distances are computed as the driving distance from the centroid of the municipality of consumers to the centroid of the zipcode of the closest dealer of each brand. These statistics are not weighted by group-specific sales. Instead, we weight them by brand importance (total sales of each brand) and group-specific municipal-level populations. We do this to preserve comparability across groups. Consumers belonging to group 5 (low-income, aged 60 or above) live significantly further away from car dealers than other groups. This is explained by the fact that a large share of these consumers live in rural areas compared to other groups. In addition, car dealers are on average slightly closer

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<sup>13</sup>Source: <https://www.jato.com>.

<sup>14</sup>The French Feebate Program offers incentives to promote low-emission vehicles, based on engine type and tailpipe emissions.

Table 2: Car characteristics

Description	Mean	Std. dev.	10th pct.	Median	90th pct.	Observations
<i>Sales</i>						
Group 1: Age < 40, Inc. = Low	272	635	8	62	710	4,975
Group 2: Age < 40, Inc. = High	252	578	10	64	630	4,975
Group 3: Age ∈ [40, 60), Inc. = Low	381	821	21	108	934	4,975
Group 4: Age ∈ [40, 60), Inc. = High	719	1,491	46	215	1,836	4,975
Group 5: Age ≥ 60, Inc. = Low	262	698	9	50	609	4,975
Group 6: Age ≥ 60, Inc. = High	765	1,817	34	179	1,758	4,975
<i>Distance to dealers, km</i>						
Group 1: Age < 40, Inc. = Low	18.8	21.3	0.2	11.2	47.3	492,623
Group 2: Age < 40, Inc. = High	17.2	18.3	2.2	12.1	38.2	440,104
Group 3: Age ∈ [40, 60), Inc. = Low	21.6	22.8	0.3	14.3	51.4	463,420
Group 4: Age ∈ [40, 60), Inc. = High	19.1	19.7	2.7	13.7	41.0	485,663
Group 5: Age ≥ 60, Inc. = Low	25.2	21.8	2.3	21.5	52.7	452,574
Group 6: Age ≥ 60, Inc. = High	17.7	20.0	0.5	11.8	40.8	494,653
<i>Car characteristics</i>						
Net list price, in €	22,640	9,581	12,718	20,400	33,591	4,975
Horsepower, in kW	75.5	22.9	51.0	70.0	103.0	4,975
Weight, in kg	1,736	274	1,418	1,700	2,080	4,975
Fuel cost, in €/100km	6.5	1.6	4.8	6.5	8.4	4,975
Fuel consumption, in L/100km	4.7	0.9	3.7	4.7	5.9	4,975
Gasoline	0.49	0.50	0	0	1	4,975
Diesel	0.45	0.50	0	0	1	4,975
Electric	0.02	0.12	0	0	0	4,975
Plug-in hybrid	0.00	0.07	0	0	0	4,975
Hybrid	0.04	0.19	0	0	0	4,975
Sedan	0.73	0.44	0	1	1	4,975
Convertible	0.01	0.08	0	0	0	4,975
Station wagon	0.27	0.44	0	0	1	4,975

Notes: Sales are aggregated at the national level, by product, year, and demographic groups. The associated statistics are unweighted. Distance to dealer is the driving distance to the closest dealer of each brand by demographic group, and the associated statistics are weighted by brand importance and municipal-level populations. All other statistics are weighted by sales. All monetary values are converted to 2018 euros.

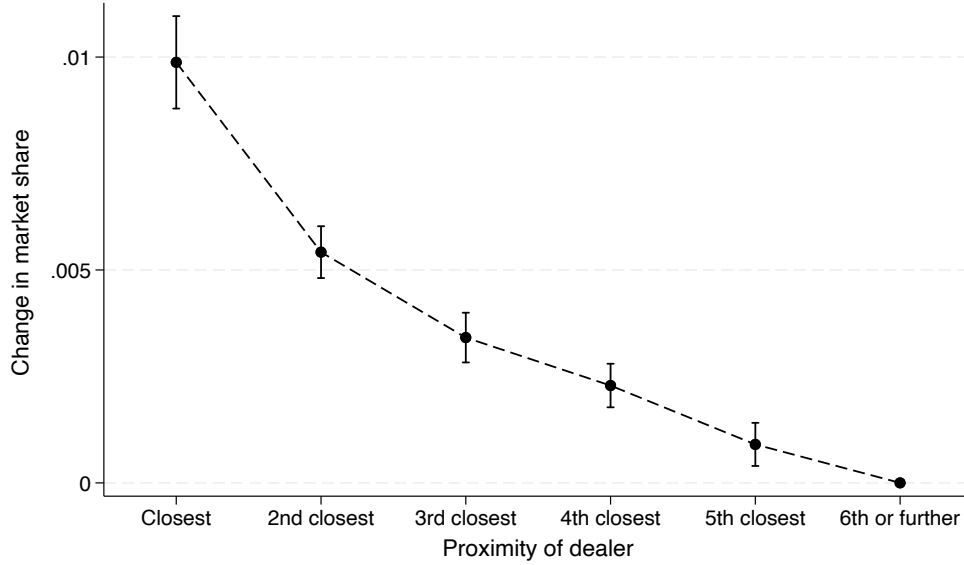
to high-income than to low-income municipalities.

Finally, the third panel presents a summary of the car characteristics included in the utility specification of our demand model. Since all consumers face the same set of products, we provide a common set of statistics, weighted by total sales.

### 3.4 Evidence of transportation costs

We provide evidence that the distance from car dealers, which we use as a proxy for transportation costs, matters to consumers. We correlate the market share of each brand at the municipal level with proximity indicators for car dealers, controlling for municipality and brand-by-year fixed effects. [Figure 3](#) plots the estimates of the proximity indicators and shows that, according to intuition, being geographically closer to consumers is positively correlated to market shares. The figure illustrates that the market share of,

Figure 3: Market share advantage from dealer proximity



Notes: This figure represents the estimates from a regression of market shares at the level of the brand, year, and municipality, on brand proximity indicator variables. The regression controls for municipality and brand  $\times$  year fixed effects. The brackets represent the 95% confidence interval, clustered at the municipality level. The calculation of the market share excludes the outside option and pools sales from all products within the same brand and all demographic groups.

say, Renault is larger in municipalities where it is the closest dealer versus the second closest dealer, the second closest dealer versus the third, the third closest dealer versus the fourth, and so on.

### 3.5 Estimation results

We now present the estimation results of our model. As mentioned above, we define products as brand, model, engine type, and body trim combinations. We consider each year to be a different market and set the potential market for each demographic group to be one quarter of the number of households in that group, by year. We include the list price (net of rebates and fees), the horsepower (in 100kW), the weight (in 1,000kg), the fuel cost (in euros per 100km), and fixed effects for the various engine types and body trims. Consumers' preferences for these characteristics are allowed to vary across demographic groups. We also include brand and year fixed effects that are common across groups to capture brand perceptions and market conditions not accounted for by the model. Finally, we include the driving distance to the closest car dealer of each brand (in 10km).

We estimate both the demand and the marginal cost equations simultaneously. Our cost specification includes horsepower, weight, fuel consumption (in liters per 100km), fixed effects for the engine types and body trims, and a time trend. We include two cost shifters. First, we interact the average yearly price of several key inputs (steel, iron, plastics, and aluminum) with the car’s weight to compute a single input price index, similarly to [D’Haultfoeuille et al. \(2019\)](#). We assume cars are made of 56% steel, 8% iron, 8% plastics, 10% aluminum, and 18% other materials not captured by the index. Second, we follow [Grieco et al. \(2023\)](#) and use the real exchange rate interacted with the car’s country of origin as an additional cost shifter.<sup>15</sup> The real exchange rate is meant to capture differences in the cost of labor for each brand. Finally, we lag both cost shifters by one year to reflect planning horizons.

We deal with the endogeneity of prices and the market shares using BLP-type instruments, constructed from exogenous car characteristics. On the demand side, the same set of instruments is used for all demographic groups (such that  $Z_{jd} = Z_j, \forall d = 1, \dots, D$ ). The instruments are constructed as the sum of exogenous characteristics of competitors’ products. The chosen characteristics are horsepower, weight, and fuel cost. We also include the number of products sold by competitors, the number of products sold by competitors that have the same engine type, and the number of products sold by competitors that have the same body trim.

We construct instruments for the supply side in a similar fashion, using horsepower, weight, fuel consumption, both cost shifters, number of competing products, number of competing products that have the same engine type, and number of competing products that have the same body trim.

As discussed in Section 2.3, our estimator is robust to potential endogeneity of the observed distances without requiring additional instruments. Further details on estimation can be found in Appendix B.2.

We present the estimated parameters in Table 3. There is significant heterogeneity in price sensitivities across demographic groups. The price sensitivities vary between  $-1.861$  to  $-1.448$ , and the associated own-price elasticities range from  $-3.92$  to  $-3.30$ , see Table 4. Two patterns emerge with respect to these price sensitivities. First, consumers from high-income groups are less price sensitive than low-income consumers. Second, price sensitivities seem to follow a strict ranking with respect to age (within income categories): middle-aged individuals have the lowest price sensitivities (groups 3 and 4), followed by older consumers (groups 5 and 6), and younger consumers are the

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<sup>15</sup>The real exchange rate is taken from Penn World Tables 10.0, p1\_con. See [Feenstra et al. \(2015\)](#).



Table 3: Parameter estimates

	Demand parameters						Cost function
	Group 1	Group2	Group 3	Group 4	Group 5	Group 6	$c_j$
Price ( $\alpha_d$ )	-1.861 (0.059)	-1.772 (0.065)	-1.656 (0.061)	-1.448 (0.075)	-1.788 (0.070)	-1.567 (0.061)	
Distance ( $\gamma_d$ )	-0.218 (0.066)	-0.144 (0.062)	-0.171 (0.076)	-0.166 (0.063)	-0.322 (0.106)	-0.204 (0.100)	
Horsepower	3.230 (0.111)	3.053 (0.106)	2.822 (0.101)	2.473 (0.092)	3.212 (0.113)	2.810 (0.105)	0.086 (0.063)
Weight	1.201 (0.119)	1.413 (0.112)	1.269 (0.108)	1.002 (0.100)	1.390 (0.123)	1.206 (0.114)	0.147 (0.069)
Fuel cost	-0.211 (0.022)	-0.188 (0.020)	-0.149 (0.019)	-0.139 (0.018)	-0.171 (0.020)	-0.172 (0.019)	
Fuel consumption							-0.080 (0.084)
Diesel	0.286 (0.084)	0.056 (0.079)	0.451 (0.074)	0.180 (0.071)	0.014 (0.078)	-0.381 (0.075)	-0.411 (0.060)
Electric	-0.087 (0.232)	0.171 (0.215)	0.160 (0.204)	0.269 (0.188)	-0.464 (0.210)	-0.556 (0.197)	-0.344 (0.126)
Plug-in hybrid	-0.743 (0.205)	-0.711 (0.196)	-0.344 (0.186)	-0.283 (0.173)	-0.481 (0.197)	-0.587 (0.184)	-0.227 (0.062)
Hybrid	0.217 (0.110)	0.093 (0.104)	0.388 (0.101)	0.237 (0.096)	0.481 (0.106)	0.262 (0.102)	-0.137 (0.068)
Convertible	-0.733 (0.096)	-0.665 (0.096)	-0.491 (0.084)	-0.372 (0.078)	-0.959 (0.094)	-0.770 (0.083)	-0.391 (0.089)
Station wagon	0.105 (0.048)	0.195 (0.046)	0.031 (0.045)	0.102 (0.043)	0.011 (0.050)	0.072 (0.048)	0.058 (0.058)
Input price index							-0.297 (0.067)
Real exchange rate							-0.339 (0.061)
Trend							-0.225 (0.064)
Willingness to pay	117.2 (33.6)	81.1 (33.4)	103.2 (44.1)	114.9 (40.5)	180.3 (57.5)	130.1 (62.1)	
Observations	4,975	4,975	4,975	4,975	4,975	4,975	4,975

Notes: The demand-side specification includes (non-group specific) brand and year fixed effects. Price is in €10,000, Horsepower is in 100kW, Weight is in 1,000kg, Fuel cost is in €/100km, and Fuel consumption is in L/100km. Distance is the driving distance to the nearest retailer of each brand, in 10km. Willingness to pay, in €/km, is computed as  $\gamma_d/\alpha_d (\times 1,000)$  for each demographic group. Its standard error is computed using the delta method. Robust standard errors in parenthesis.

Table 4: Estimated own-price elasticities

Group definition	Mean	Std. dev.	10th pct.	Median	90th pct.	Observations
Group 1: Age < 40, Inc. = Low	−3.92	1.81	−6.01	−3.52	−2.03	4,975
Group 2: Age < 40, Inc. = High	−3.78	1.72	−5.78	−3.40	−1.99	4,975
Group 3: Age ∈ [40, 60), Inc. = Low	−3.62	1.60	−5.48	−3.26	−1.94	4,975
Group 4: Age ∈ [40, 60), Inc. = High	−3.30	1.40	−4.93	−2.99	−1.83	4,975
Group 5: Age ≥ 60, Inc. = Low	−3.83	1.73	−5.84	−3.45	−2.01	4,975
Group 6: Age ≥ 60, Inc. = High	−3.50	1.51	−5.27	−3.17	−1.89	4,975

Notes: To maintain comparability, statistics are computed using a set of uniform weights  $w_j = \sum_d \phi_d s_{jd} / \sum_j \sum_d \phi_d s_{jd}$  that are common across demographic groups.

most price sensitive (groups 1 and 2). Comparing both dimensions, we find that age is a more important determinant of price sensitivity than income.

Interestingly, these patterns match our preliminary evidence from [Figure 1](#), computed from an alternative data source. Only the magnitude of the effect differs: for example, our estimated parameters imply that young, low-income individuals receive an average discount of €1,813 over middle-aged, high-income consumers (see [Table 5](#)), while our preliminary evidence suggested an average discount in the range of €3,622. These findings can be reconciled if part of the price dispersion from our preliminary analysis is due to additional options which we could not control for in the survey data.

We find evidence of consumer heterogeneity also in terms of disutility of distance (which we interpret as transportation costs). The estimated parameters range from −0.322 to −0.144. As for price sensitivity, we find that consumers from high-income groups seem less sensitive to distance than low-income consumers. This could happen if low-income consumers face constraints that make traveling extremely costly. We do not recover a clear ranking with respect to age, apart from older consumers (groups 5 and 6) having the strongest distaste for traveling within income categories.

We combine our price and distance parameters to compute consumers’ willingness to pay to reduce traveling distance by one kilometer. Our estimated willingness to pay ranges from €81.1 to €180.3. This is in line with previous results from [Nurski and Verboven \(2016\)](#), which estimate willingness to pay to be €112 for the Belgian car market. Our estimates, while of a similar magnitude, provide new evidence that consumers have heterogeneous transportation costs. While these estimates may seem large, one must consider that they encompass all visits to car dealers involved in the purchase of a car. In particular, they can include visits prior to the purchase (e.g., the customer went for a test drive) and expected future visits (e.g., maintenance, after-sale services, etc.).

Finally, we find that consumers are also heterogeneous in their preferences for other car

Table 5: Estimated transaction prices

Description	Mean	Std. dev.	10th pct.	Median	90th pct.	Observations
<i>Transaction price (€)</i>						
Group 1: Age < 40, Inc. = Low	21,070	9,711	10,901	18,944	32,318	4,975
Group 2: Age < 40, Inc. = High	21,378	9,705	11,228	19,245	32,627	4,975
Group 3: Age ∈ [40, 60), Inc. = Low	21,887	9,676	11,720	19,756	33,085	4,975
Group 4: Age ∈ [40, 60), Inc. = High	22,883	9,656	12,768	20,797	34,087	4,975
Group 5: Age ≥ 60, Inc. = Low	21,476	9,666	11,272	19,324	32,690	4,975
Group 6: Age ≥ 60, Inc. = High	22,389	9,649	12,119	20,354	33,694	4,975
<i>Discount (€)</i>						
Group 1: Age < 40, Inc. = Low	1,813	195	1,581	1,800	2,101	4,975
Group 2: Age < 40, Inc. = High	1,505	171	1,304	1,504	1,759	4,975
Group 3: Age ∈ [40, 60), Inc. = Low	996	82	887	991	1,111	4,975
Group 4: Age ∈ [40, 60), Inc. = High	0	0	0	0	0	4,975
Group 5: Age ≥ 60, Inc. = Low	1,408	83	1,332	1,368	1,526	4,975
Group 6: Age ≥ 60, Inc. = High	495	91	352	510	597	4,975
<i>Discount (%)</i>						
Group 1: Age < 40, Inc. = Low	9.27	3.82	4.90	8.69	14.69	4,975
Group 2: Age < 40, Inc. = High	7.71	3.20	4.02	7.20	12.29	4,975
Group 3: Age ∈ [40, 60), Inc. = Low	5.07	2.01	2.77	4.82	7.93	4,975
Group 4: Age ∈ [40, 60), Inc. = High	0	0	0	0	0	4,975
Group 5: Age ≥ 60, Inc. = Low	7.15	2.78	4.07	6.75	11.24	4,975
Group 6: Age ≥ 60, Inc. = High	2.50	1.08	1.35	2.29	4.02	4,975

Notes: All monetary values are converted to 2018 euros. The pivot group is Group 4 for all products. Statistics are computed using a set of uniform weights  $w_j = \sum_d \phi_d s_{jd} / \sum_k \sum_d \phi_d s_{kd}$  that are common across demographic groups.

attributes; however, no clear pattern emerges with respect to the demographic groups. We find that consumers in general prefer powerful cars, heavier vehicles (weight is a proxy for safety), and dislike fuel costs. Our cost estimates suggest that increasing horsepower or decreasing fuel consumption is costly for firms.

Our approach allows us to recover the transaction prices paid by different demographic groups, resulting from third-degree price discrimination. We summarize these estimated transaction prices in Table 5. For each group, we report the average transaction price, the standard deviation, and key percentiles of the distribution. To avoid group-specific sales driving the results, we compute all statistics using a single set of weights based on the total sales of each model (i.e., aggregated over groups).

We find that group 4 (aged between 40 and 59, high-income) is the pivot group for all products; hence it always pays the observed list price. This follows from the fact that it has the lowest price sensitivity of all groups. Moreover, discounts can be significant: the average discount ranges from 2.5% to 9.3%, corresponding to €495 and €1,813 respectively. In extreme cases, discounts can reach 14.7% or €2,101 (e.g., see group 1 at the 90th percentile of the discount distribution).

### 3.6 Price discrimination versus transportation costs

Before moving on to the introduction of an additional online distribution channel, we perform some counterfactual experiments to better understand the relationship between price discrimination and transportation costs. The results of these counterfactuals are presented in [Table 6](#) and [Table 7](#).

We focus on three broad sets of counterfactuals. First, we consider a case in which firms cannot price discriminate among consumers. Second, we consider a case in which price discrimination is possible, but consumers face reduced transportation costs. We allow for various levels of transportation cost reductions which allow consumers to still value dealer proximity. Finally, we consider a case in which both price discrimination is not possible and consumers face reduced transportation costs. This last counterfactual coincides with our description of a world where all sales occur online.

First, we discuss price discrimination. We focus on the first two rows of [Table 7](#) and compare a counterfactual without price discrimination to the baseline. Most consumers (mostly low-income groups) benefit from a discount over the non-discriminatory prices. This increases their total purchases and their gain in consumer surplus ranges between €36.5 and €102.6 per consumer per year. Consumers from groups 4 and 6 (high-income, aged 40 or above) pay higher prices under price discrimination and reduce their purchases of all car models. Their loss of consumer surplus is significantly larger, €168.2 and €64.6 per consumer per year. Overall, price discrimination decreases consumer surplus by €7 per consumer per year. Whether or not price discrimination is profitable remains an empirical question in oligopoly settings. We find that industry profits increase by less than one percent, suggesting that price discrimination is not particularly profitable for car manufacturers in the French market. Since the gains from price discrimination are small for firms and the loss are small on average for consumers, we conclude that price discrimination is mostly redistributive (shifting surplus from rich to poor).

Second, we discuss transportation costs and prices. We compare the set of counterfactuals with price discrimination and reduced transportation costs to the baseline. Reducing transportation costs (with or without price discrimination) does not seem to particularly affect pricing decisions (see Panel 1 of [Table 6](#)). In some sense, when consumers face reduced transportation costs, firms are not able to capture the associated gains through increased prices. Instead, profits increase due to an overall market expansion. This suggests that the pass-through of transportation costs to prices is small.

Third, we discuss consumers' responses to a reduction in transportation costs. We again

contrast the set of counterfactuals with price discrimination and reduced transportation costs to the baseline. As transportation costs are reduced, consumers gradually switch to more expensive cars (see Panel 2 of [Table 6](#)) from dealers located on average further away (see Panel 4 of [Table 6](#)). In some sense, consumers save on transportation costs and “reinvest” part of these savings by spending more on cars and purchasing from dealers farther away. Our model predicts that eliminating transportation costs entirely can lead to an increase in consumer surplus and profits in the range of 30%.

Finally, we comment on the magnitude of the estimated effects. We notice that even modest reductions in transportation costs (e.g., a 25% reduction) result in an effect of roughly the same magnitude as removing price discrimination. Eliminating transportation costs entirely leads to an effect more than one order of magnitude larger than removing price discrimination. Therefore, our estimates imply that price discrimination has a second-order effect compared to transportation costs in the French car industry. This provides some additional evidence that firms would benefit from moving their business entirely online, with or without price discrimination.

Table 6: Effect of price discrimination and transportation costs on consumers' purchases

	Baseline	No discr.	Reduced transportation costs				No discr., reduced transportation costs			
			90%	75%	50%	No cost	90%	75%	50%	No cost
<i>Transaction prices, uniform weights</i>										
Group 1: Age < 40, Inc. = Low	21,825		21,826	21,828	21,832	21,843				
Group 2: Age < 40, Inc. = High	22,119		22,120	22,122	22,126	22,136				
Group 3: Age $\in$ [40, 60), Inc. = Low	22,611		22,613	22,618	22,626	22,650				
Group 4: Age $\in$ [40, 60), Inc. = High	23,583		23,587	23,593	23,606	23,636				
Group 5: Age $\geq$ 60, Inc. = Low	22,222		22,227	22,235	22,255	22,322				
Group 6: Age $\geq$ 60, Inc. = High	23,118		23,123	23,130	23,145	23,182				
Uniform		22,857					22,858	22,860	22,865	22,879
<i>Transaction prices, sales-weighted</i>										
Group 1: Age < 40, Inc. = Low	20,585		20,610	20,652	20,737	21,002				
Group 2: Age < 40, Inc. = High	22,476		22,493	22,522	22,577	22,726				
Group 3: Age $\in$ [40, 60), Inc. = Low	22,555		22,592	22,653	22,776	23,145				
Group 4: Age $\in$ [40, 60), Inc. = High	24,736		24,771	24,827	24,936	25,255				
Group 5: Age $\geq$ 60, Inc. = Low	20,727		20,769	20,843	21,006	21,675				
Group 6: Age $\geq$ 60, Inc. = High	23,129		23,164	23,223	23,345	23,765				
Uniform		22,583					22,612	22,662	22,762	23,099
<i>Sales, in units</i>										
Group 1: Age < 40, Inc. = Low	101,254	-15,689	+2,630	+6,896	+15,009	+36,453	-13,435	-9,772	-2,784	+15,807
Group 2: Age < 40, Inc. = High	71,907	-7,488	+1,303	+3,347	+7,016	+15,543	-6,302	-4,440	-1,093	+6,692
Group 3: Age $\in$ [40, 60), Inc. = Low	135,790	-4,313	+3,214	+8,351	+17,859	+41,324	-1,158	+3,892	+13,264	+36,496
Group 4: Age $\in$ [40, 60), Inc. = High	232,803	+19,300	+4,740	+12,178	+25,535	+56,637	+24,402	+32,401	+46,745	+79,976
Group 5: Age $\geq$ 60, Inc. = Low	104,283	-9,262	+4,764	+12,671	+28,235	+71,566	-4,812	+2,611	+17,361	+59,356
Group 6: Age $\geq$ 60, Inc. = High	314,559	+9,555	+6,665	+17,207	+36,400	+82,626	+16,478	+27,430	+47,367	+95,277
<i>Average distance to car models, in km</i>										
Group 1: Age < 40, Inc. = Low	12.43	+0.04	+0.48	+1.27	+2.81	+7.09	+0.52	+1.32	+2.87	+7.22
Group 2: Age < 40, Inc. = High	13.76	+0.04	+0.28	+0.72	+1.54	+3.61	+0.32	+0.76	+1.59	+3.70
Group 3: Age $\in$ [40, 60), Inc. = Low	15.97	+0.01	+0.53	+1.39	+2.99	+7.16	+0.54	+1.40	+3.01	+7.21
Group 4: Age $\in$ [40, 60), Inc. = High	15.54	+0.03	+0.36	+0.93	+2.01	+4.97	+0.38	+0.95	+2.03	+4.96
Group 5: Age $\geq$ 60, Inc. = Low	16.27	-0.08	+0.76	+2.01	+4.42	+11.52	+0.69	+1.94	+4.35	+11.45
Group 6: Age $\geq$ 60, Inc. = High	13.52	-0.02	+0.41	+1.07	+2.35	+6.21	+0.39	+1.04	+2.31	+6.13

Notes: All counterfactual experiments are computed using the 2019 data only. Unless indicated otherwise, in-person sales imply price discrimination and transportation costs and online sales imply a uniform price and reduced transportation costs. Transaction prices are in 2018 euros. "Uniform weights" are constructed using the total sales of each product in the baseline scenario, hence are fixed across demographic groups and counterfactual experiments. "Sales weights" use realized sales for each demographic group and counterfactual experiment. For sales and average distances, we report the values at baseline in the first column, and the change from baseline in the other columns.

Table 7: Effect of price discrimination and transportation costs on welfare

Counterfactual	$\Delta$ Consumer surplus, per capita							$\Delta$ Profits
	Group 1	Group 2	Group 3	Group 4	Group 5	Group 6	All	Total
Baseline	411.2	589.7	1,053.5	1,757.6	1,051.7	1,823.7	1,136.1	6,229.8
No discrimination	-65.8	-64.3	-36.5	+168.2	-102.6	+64.6	+4.2	-53.6
Reduced transportation costs								
• 90% transportation costs	+11.0	+11.1	+26.6	+40.0	+51.0	+43.4	+29.6	+151.9
• 75% transportation costs	+28.8	+28.7	+69.5	+103.3	+136.6	+112.9	+77.3	+395.3
• 50% transportation costs	+63.0	+60.3	+149.9	+218.7	+309.4	+241.8	+167.2	+848.1
• No transportation costs	+154.7	+134.8	+354.8	+497.4	+827.0	+567.3	+401.3	+1,986.8
No discr. and reduced transportation costs								
• 90% transportation costs	-56.5	-54.2	-10.5	+212.2	-55.7	+110.2	+34.0	+96.5
• 75% transportation costs	-41.3	-38.4	+31.5	+281.9	+23.4	+183.1	+81.9	+337.0
• 50% transportation costs	-12.2	-9.9	+110.3	+409.1	+184.2	+318.5	+172.2	+784.5
• No transportation cost	+66.1	+57.3	+311.8	+715.7	+674.3	+660.3	+407.3	+1,911.6

Notes: All counterfactual experiments are computed using the 2019 data only. Unless indicated otherwise, in-person sales imply price discrimination and transportation costs and online sales imply a uniform price and reduced transportation costs. We report the values at baseline in the first row, and the change from baseline in the other rows.

## 4 Model with the online distribution channel

### 4.1 Introducing online sales

We extend our model to investigate a set of counterfactuals in which cars can be purchased either in person at the closest car dealer of the chosen brand (as observed in the data) or online directly from a firm’s website (a channel currently not observed in the data). By completing the transaction online and having the car delivered to their doorsteps, consumers would face a lower transportation cost since fewer or no visits to the car dealer would be required, and would pay the non-discriminatory uniform price advertised on the website. Concluding the transaction in person instead, consumers would physically travel, potentially multiple times, to car dealers which could then offer them a personalized price potentially different from the uniform online price.

Throughout, we remain agnostic about the extent to which buying online reduces consumers’ transportation costs. In extreme cases where consumers do not go to car dealers for test drives and do not value after-sale services, purchasing cars online could eliminate transportation costs entirely. In more realistic cases, some transportation costs may remain if consumers still expect to go to car dealers for, e.g., maintenance in the future. We investigate these extremes and other intermediate scenarios by repeating our analysis for different levels of reduction in transportation costs, captured by the parameter  $\tau \in [0, 1]$ .

We focus our attention on the case in which car dealers do not price discriminate against consumers who purchase online. We do this to mimic observed industry practice, which leans heavily toward price transparency and streamlining the transaction process (see



the Introduction). For completeness, we also perform a set of counterfactuals with price discrimination in both sales channels. The results of these additional simulations are reported in [Appendix C](#).

Lastly, we assume that the introduction of an online distribution channel does not change the observed configuration of car dealers (i.e., no entry or exit of car dealers) or the vertical relations between car manufacturers and car dealers. These assumptions imply that our results should be interpreted as short-run responses of the industry to the introduction of an online distribution channel. Although we do not explicitly relax these assumptions in our structural model, we, however, conduct a series of additional counterfactuals in [Section 5.5](#) to provide some insight into these potentially important long-run responses of the industry.

## 4.2 Demand

We extend our model from [Section 2.1](#) in the simplest possible way that allows us to capture the key features of the online channel. For clarity, we define  $p_{jd}^P$  (previously  $p_{jd}$ ) as the discriminatory in-person price paid for product  $j$  by consumers of group  $d$ , and  $p_j^O$  as the uniform online price paid for product  $j$  by all consumers. We maintain the assumption that all car models are available in both distribution channels.

We allow for the possibility that consumers belonging to different demographic groups have different propensities toward online shopping. For example, younger and wealthier consumers may be at ease with the option of purchasing a car from a firm’s website, while older and less affluent consumers may not be willing or able to do so. We rely on a national survey on attitudes toward online shopping to estimate the probability with which consumers belonging to each demographic group consider the online sales channel, denoted  $\psi_d$ . We report on these probabilities in [Appendix Table A.1](#).

A share  $1 - \psi_d$  of consumers do not have access to the online distribution channel and their indirect utility is given by [\(1\)](#). For the remaining share of  $\psi_d$  consumers who can access both channels, their indirect utility is

$$U_{ijdm} = \underbrace{X_j' \beta_d + \alpha_d p_{jd}^P + \xi_{jd}}_{\delta_{jd}} + \max \left\{ \underbrace{\gamma_d \text{dist}_{jm}}_{\mu_{jd}^P}, \underbrace{\alpha_d (p_j^O - p_{jd}^P) + \tau \gamma_d \text{dist}_{jm}}_{\mu_{jd}^O} \right\} + \epsilon_{ijdm}, \quad (14)$$

where  $X_j$  is a vector of observed car characteristics,  $\xi_{jd}$  is a vector of group-specific preferences for unobserved car characteristics,  $\text{dist}_{jm}$  is the distance between municipality  $m$  and the closest dealer of car model  $j$ , and  $\tau \in [0, 1]$  is a parameter (to be calibrated) that

controls the transportation cost reduction in the online channel. Note that  $\mu_{jdm}^P$  (previously  $\mu_{jdm}$ ) represents the transportation cost of purchasing a car in-person, while  $\mu_{jdm}^O$  represents the trade-off faced by consumers who shop online (i.e., reduced transportation costs versus losing a potential discount).

Given this specification, the probability with which consumers in demographic group  $d$  and municipality  $m$  purchase car model  $j$  is

$$s_{jdm}(\text{dist}_{1m}, \dots, \text{dist}_{Jm}) = \psi_d \cdot \frac{\exp(\delta_{jd} + \max\{\mu_{jdm}^P, \mu_{jdm}^O\})}{1 + \sum_{k=1}^J \exp(\delta_{kd} + \max\{\mu_{kdm}^P, \mu_{kdm}^O\})} + (1 - \psi_d) \cdot \frac{\exp(\delta_{jd} + \mu_{jdm}^P)}{1 + \sum_{k=1}^J \exp(\delta_{kd} + \mu_{kdm}^P)}. \quad (15)$$

Note that we can equivalently express (15) as  $s_{jdm} = s_{jdm}^P + s_{jdm}^O$ , distinguishing between the share of in-person purchases (denoted by superscript  $P$ ) and the share of online purchases (superscript  $O$ ), that is,

$$s_{jdm}^P(\text{dist}_{1m}, \dots, \text{dist}_{Jm}) = \psi_d \cdot \frac{\exp(\delta_{jd} + \mu_{jdm}^P) \mathbb{1}\{\mu_{jdm}^P \geq \mu_{jdm}^O\}}{1 + \sum_{k=1}^J \exp(\delta_{kd} + \max\{\mu_{kdm}^P, \mu_{kdm}^O\})} + (1 - \psi_d) \cdot \frac{\exp(\delta_{jd} + \mu_{jdm}^P)}{1 + \sum_{k=1}^J \exp(\delta_{kd} + \mu_{kdm}^P)} \quad (16)$$

$$s_{jdm}^O(\text{dist}_{1m}, \dots, \text{dist}_{Jm}) = \psi_d \cdot \frac{\exp(\delta_{jd} + \mu_{jdm}^O) \mathbb{1}\{\mu_{jdm}^P < \mu_{jdm}^O\}}{1 + \sum_{k=1}^J \exp(\delta_{kd} + \max\{\mu_{kdm}^P, \mu_{kdm}^O\})}. \quad (17)$$

Averaging (16) and (17) over municipalities, we obtain the national-level market shares of group  $d$  for car model  $j$  from sales channel  $\ell \in \{P, O\}$ ,

$$s_{jd}^\ell(\delta_d, \mu_d^P, \mu_d^O) = \sum_{m \in \mathcal{M}} w_{dm} \cdot s_{jdm}^\ell(\text{dist}_{1m}, \dots, \text{dist}_{Jm}), \quad (18)$$

where  $\mu_d^\ell = (\mu_{1dm}^\ell, \dots, \mu_{Jdm}^\ell)_{m \in \mathcal{M}}$ .

### 4.3 Supply

Similar to the model described in Section 2.2, we consider a Bertrand-Nash price-setting game in which every firm  $f$  chooses a menu of transaction prices for in-person sales  $p_j^P = (p_{j1}^P, \dots, p_{jD}^P)$  and the non-discriminatory online price  $p_j^O$  for each  $j$  they sell by

maximizing the national-level profit function

$$\pi_f(p_1^P, \dots, p_D^P, p^O) = \sum_{d=1}^D \phi_d \sum_{j \in \mathcal{J}_f} s_{jd}^P (p_{jd}^P - c_j) + \sum_{d=1}^D \phi_d \sum_{j \in \mathcal{J}_f} s_{jd}^O (p_j^O - c_j), \quad (19)$$

where  $p_d^P = (p_{1d}^P, \dots, p_{Jd}^P)$  and  $p^O = (p_1^O, \dots, p_J^O)$ .

#### 4.4 Solving the model

The model with online sales is difficult to solve in practice. This is due to the maximum operator in indirect utility function (14), which leads to discontinuities in the resulting purchase probabilities (16)-(17). This causes traditional numerical routines for the maximization of (19) to fail, as small price changes can cause discontinuous changes to the system of first-order conditions (see also [Duch-Brown et al., 2023](#)).

To avoid this problem, we implement a methodology similar to the one proposed by [Duch-Brown et al. \(2023\)](#). The idea is to approximate the multinomial logit model implied by indirect utility (14) by a nested logit in which each  $j$  belongs to a nest and where each of these  $J$  nests includes the two sales channels: in person ( $j, P$ ) and online ( $j, O$ ). In other words, consumers first choose which of the  $J$  car models (or the outside option) to purchase (i.e., they choose the “nest”), and then choose whether to purchase that car model in-person or online. In this case, the indirect utility of purchasing car model  $j$  from  $\ell \in \{P, O\}$  does not involve any maximum operator, and we have that

$$U_{ijdm}^\ell = X_j' \beta_d + \alpha_d p_{jd} + \xi_{jd} + \mu_{jdm}^\ell + \zeta_{ijdm} + (1 - \sigma) \epsilon_{ijdm}^\ell, \quad (20)$$

where both  $\epsilon_{ijdm}^\ell$  and  $\zeta_{ijdm} + (1 - \sigma) \epsilon_{ijdm}^\ell$  are distributed extreme value,  $\zeta_{ijdm}$  is common to both sales channels  $\ell \in \{P, O\}$  of car model  $j$ , and parameter  $\sigma \in [0, 1]$  ([Cardell, 1997](#)). Importantly, as pointed out by [Duch-Brown et al. \(2023\)](#), when  $\sigma$  tends to 1, the two sales channels become perfect substitutes, and the nested logit market share implied by indirect utility (20) converges to that of the multinomial logit implied by indirect utility (14).

We solve for the optimal price vector  $p^* = (p_1^{P*}, \dots, p_D^{P*}, p^{O*})$  by adapting the  $\zeta$ -markup algorithm suggested by [Morrow and Skerlos \(2011\)](#). In practice, we cannot maximize profit function (19) at  $\sigma = 1$ , as the nested logit market shares are not defined. We instead compute market shares for values of  $\sigma$  numerically close to 1 and rely on extrapolation to approach the limit as  $\sigma \rightarrow 1$ . For more details, see [Appendix B.3](#).

## 5 Counterfactual simulations

In this section, we present our main counterfactual results, in which we introduce an on-line distribution channel in the French car industry. All counterfactuals are performed on our 2019 data. Unless mentioned otherwise, consumers shopping in person at car dealers may receive discounts as a result of price discrimination and incur full transportation costs. Consumers who buy online instead pay a uniform price advertised on the car manufacturer’s website and reduce their transportation costs by a factor of  $1 - \tau$ .

We consider four different levels of transportation cost reductions, that is  $\tau = \{0.90, 0.75, 0.50, 0\}$ . Additionally, we consider two cases of consumers’ attitudes toward online shopping. First, a case where everyone can use both distribution channels without restrictions. We use this to benchmark the forces at play. Then, we consider a more realistic scenario in which some consumers never shop online. The propensity to shop online, denoted  $\psi_d$ , is calibrated using a survey of consumers’ attitudes toward online shopping, as described in Section 3.1.

### 5.1 Unrestricted access to the online distribution channel

The results of our counterfactuals with unrestricted access to the online channel are presented in Table 8. These results highlight three main patterns.

The first pattern concerns sales. Introducing the online channel creates a large market expansion, mostly driven by the largest buyers in this industry, the consumers in groups 4 and 6 (high-income, aged above 40). The online channel provides these consumers with an opportunity to reduce both the price they pay (the uniform online price is lower than the discriminatory price they previously paid in person) and to reduce their transportation costs. Therefore, the implied increase in indirect utility generates substitution away from the outside option. For other demographic groups, the price effect and the reduction in transportation costs go in opposite directions, so the impact on sales is smaller in magnitude (and can be negative for some groups).

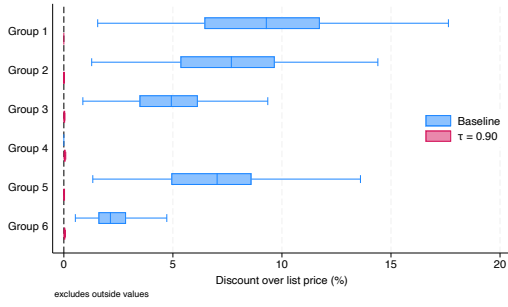
The second pattern concerns consumers’ attitude towards the online channel. We note that once the online channel is available, most sales are diverted away from the traditional in-person channel. Importantly, this is true even for small decreases in transportation costs. As an example, decreasing transportation costs by 10% leads more than 70% of consumers to purchase cars online. If transportation costs are eliminated altogether, then more than 95% of consumers buy online (the only consumers who are still shopping in person are those with a distance from car dealers very close or equal

Table 8: Effect of online channel with unrestricted access

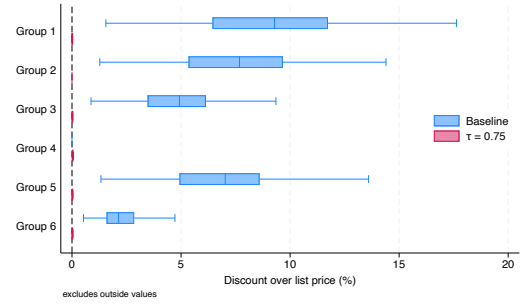
	In-person only	Both channels, unrestricted online access			
	Baseline	$\tau = 0.90$	$\tau = 0.75$	$\tau = 0.50$	$\tau = 0$
<i>Transaction prices, uniform weighted</i>					
Group 1: Age < 40, Inc. = Low	21,825	22,853	22,861	22,858	22,875
Group 2: Age < 40, Inc. = High	22,119	22,862	22,863	22,865	22,875
Group 3: Age $\in [40, 60)$ , Inc. = Low	22,611	22,859	22,860	22,864	22,878
Group 4: Age $\in [40, 60)$ , Inc. = High	23,583	22,854	22,857	22,865	22,882
Group 5: Age $\geq 60$ , Inc. = Low	22,222	22,861	22,859	22,861	22,877
Group 6: Age $\geq 60$ , Inc. = High	23,118	22,857	22,859	22,865	22,879
Online		22,857	22,859	22,864	22,879
<i>Transaction prices, sales-weighted</i>					
Group 1: Age < 40, Inc. = Low	20,585	21,122	20,843	20,648	20,985
Group 2: Age < 40, Inc. = High	22,476	22,831	22,451	21,326	20,822
Group 3: Age $\in [40, 60)$ , Inc. = Low	22,555	22,218	21,936	21,472	21,819
Group 4: Age $\in [40, 60)$ , Inc. = High	24,736	23,427	22,832	21,182	22,948
Group 5: Age $\geq 60$ , Inc. = Low	20,727	20,826	20,407	20,384	20,839
Group 6: Age $\geq 60$ , Inc. = High	23,129	22,408	22,046	21,757	22,220
Online		22,773	22,788	22,840	23,149
<i>Sales, in units</i>					
Group 1: Age < 40, Inc. = Low	101,254	-14,260	-10,698	-3,343	+15,506
Group 2: Age < 40, Inc. = High	71,907	-6,950	-5,217	-1,640	+6,393
Group 3: Age $\in [40, 60)$ , Inc. = Low	135,790	-2,136	+2,912	+12,652	+36,173
Group 4: Age $\in [40, 60)$ , Inc. = High	232,803	+22,979	+30,792	+45,848	+79,629
Group 5: Age $\geq 60$ , Inc. = Low	104,283	-5,729	+1,932	+16,986	+59,121
Group 6: Age $\geq 60$ , Inc. = High	314,559	+14,675	+25,537	+46,367	+94,889
<i>Prop. of online sales</i>					
Group 1: Age < 40, Inc. = Low	0	0.673	0.829	0.913	0.935
Group 2: Age < 40, Inc. = High	0	0.655	0.830	0.953	0.985
Group 3: Age $\in [40, 60)$ , Inc. = Low	0	0.729	0.854	0.926	0.952
Group 4: Age $\in [40, 60)$ , Inc. = High	0	0.769	0.913	0.985	0.986
Group 5: Age $\geq 60$ , Inc. = Low	0	0.840	0.931	0.963	0.974
Group 6: Age $\geq 60$ , Inc. = High	0	0.757	0.891	0.955	0.963
<i>Average distance to car models, in km</i>					
Group 1: Age < 40, Inc. = Low	12.43	+0.51	+1.32	+2.87	+7.22
Group 2: Age < 40, Inc. = High	13.76	+0.32	+0.76	+1.59	+3.70
Group 3: Age $\in [40, 60)$ , Inc. = Low	15.97	+0.54	+1.40	+3.01	+7.21
Group 4: Age $\in [40, 60)$ , Inc. = High	15.54	+0.38	+0.95	+2.03	+4.96
Group 5: Age $\geq 60$ , Inc. = Low	16.27	+0.69	+1.94	+4.35	+11.45
Group 6: Age $\geq 60$ , Inc. = High	13.52	+0.39	+1.04	+2.31	+6.13

Notes: All counterfactual experiments are computed using the 2019 data only. Unless indicated otherwise, in-person sales imply price discrimination and transportation costs and online sales imply a uniform price and reduced transportation costs. Transaction prices are in 2018 euros. “Uniform weights” are constructed using the total sales of each product in the baseline scenario, hence are fixed across demographic groups and counterfactual experiments. “Sales weights” use realized sales for each demographic group and counterfactual experiment. For sales and average distances, we report the values at baseline in the first column, and the change from baseline in the other columns.

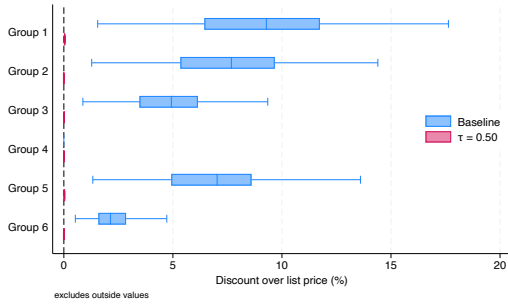
Figure 4: Price dispersion with unrestricted online access



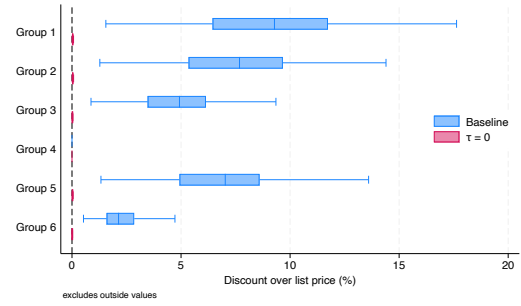
(a) Transportation costs = 75%



(b) Transportation costs = 50%



(c) Transportation costs = 25%



(d) No transportation cost

Notes: These figures represent the price dispersion in the in-person channel when consumers have a restricted access to the online channel, for varying transportation cost savings as per Table 8. Price dispersion is represented as a discount over the list price.

to zero). In line with the preliminary evidence in Section 3.6, we find that consumers purchase car models from the online channel that would otherwise be sold by car dealers that are farther away from where they live.

The last pattern concerns price dispersion in the traditional in-person channel. We find that once the online channel with a uniform price becomes available, firms have an incentive to end price discrimination in the in-person channel (see Panel 1 of Table 8). This is a result of the competitive pressure the online channel exerts on the traditional in-person channel. Due to lower transportation costs, firms benefit by redirecting most consumers to the online channel, which increases overall sales. Since online prices are restricted to be uniform, firms then set the same uniform price in both channels, which makes the online channel unambiguously better for consumers.

Figure 4 plots the distribution of discounts when the online channel is absent versus when it is available. Discounts are eliminated at the product level, even for very small

reductions in transportation costs.

We believe that these findings have important implications. For example, they show that the mere availability of the online channel with a uniform price is sufficient to enforce convergence to a uniform price throughout the industry in both distribution channels. If, for example, price discrimination arose from price manipulations on the side of car dealers, then our results suggest that car manufacturers could discipline these car dealers by selling directly online at a fixed price (a form of resale price maintenance).

## 5.2 Restricted access to the online distribution channel

We now turn to our preferred specification. Since we cannot identify a preference parameter for the online channel in our data (as there were essentially no online sales during our sample period), we enrich our counterfactual model by restricting access to the online channel for a subset of consumers based on additional survey data. [Table 9](#) reports the propensity to shop online by demographic group, which we calibrate using a survey of consumers’ attitudes toward online shopping. We construct these probabilities as the proportion of consumers in each demographic group who bought (anything) online in the year prior to the survey. A share  $\psi_d$  of consumers have access to both online and offline sales. The remaining share  $(1 - \psi_d)$  of consumers is assumed to be captive to the traditional in-person channel.

Table 9: Propensity to shop online, in 2019

Demographic group	Propensity ( $\psi_d$ )	Observations
Group 1: Age < 40, Income = Low	0.770	9,545
Group 2: Age < 40, Income = High	0.894	12,131
Group 3: Age $\in [40, 60)$ , Income = Low	0.505	14,098
Group 4: Age $\in [40, 60)$ , Income = High	0.770	19,614
Group 5: Age $\geq 60$ , Income = Low	0.146	20,034
Group 6: Age $\geq 60$ , Income = High	0.464	17,724

We perform a similar set of counterfactuals as in the previous section, with varying levels of transportation cost reductions accruing from the online channel, and where consumers are restricted to shop in person according to the propensities in [Table 9](#). The results of these counterfactuals are presented in [Table 10](#). Restricting consumers to the in-person channel limits the expansion in sales observed in the previous set of counterfactuals. The proportion of consumers who shop online also decreases significantly. For example, less than 25% of consumers who belong to group 5 (low-income, 60 years or older) purchase a car online. For groups 3 and 6, less than 60% of consumers purchase a car online. As a



result, the average distance to the closest car dealers who sell the purchased car models does not increase as much, since many consumers are still buying in person.

Introducing an online channel with uniform prices does not completely eliminate price dispersion, although consumers receive smaller discounts. We notice an interesting pattern: some consumers actually pay a premium over the online uniform price to shop in person (groups 2, 4, and 6). One way to interpret this is that firms set a list price for the in-person channel that is higher than the online price, so that consumers purchasing online are sure to get a discount (irrespective of their demographic group). This is a consequence of some consumers being captive to the in-person channel.

We highlight two opposing forces at play. The first force is the competitive pressure from the online channel, which leads firms to set a uniform price also in the in-person channel. With reduced transportation costs, a uniform price makes the online channel unambiguously better and directs unrestricted consumers to that channel. This leads to market expansion and higher profits for all firms. The second opposing force concerns captive consumers. For these consumers, firms would still like to extract more surplus through price discrimination. Since unrestricted consumers can shop either in person or online, firms settle for a compromise and reduce the extent of price discrimination in the in-person channel.

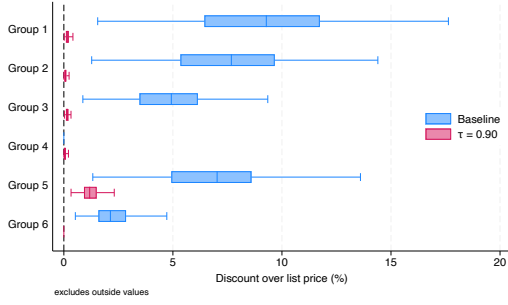
We plot the distribution of discounts offered as a function of the reduction in transportation costs in [Figure 5](#). An interesting pattern emerges. With a small reduction in transportation costs, firms offer almost no discounts in the in-person channel to nudge unrestricted consumers to purchase online, which is more profitable due to market expansion. However, by doing this, firms forgo some of the surplus of captive consumers that they could extract with price discrimination. With larger reductions in transportation costs, purchasing online becomes more attractive for unrestricted consumers. This provides an opportunity for firms to reintroduce some level of price discrimination, mainly targeted at captive consumers. In some sense, the higher the reduction in transportation costs guaranteed by the online channel, the easier it is for firms to separate captive from unrestricted consumers through price discrimination in the in-person channel (intuitively, this is analogous to second-degree price discrimination).

Table 10: Effect of online channel with restricted access

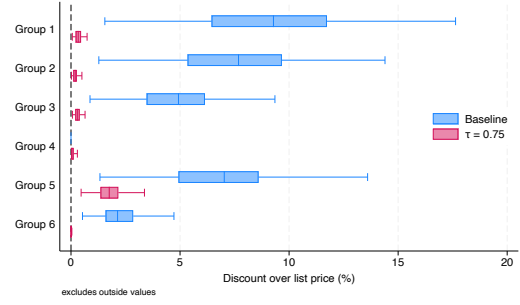
	In-person only	Both channels, restricted online access			
	Baseline	$\tau = 0.90$	$\tau = 0.75$	$\tau = 0.50$	$\tau = 0$
<i>Transaction prices, uniform weights</i>					
Group 1: Age < 40, Inc. = Low	21,825	22,373	22,854	22,828	22,779
Group 2: Age < 40, Inc. = High	22,119	22,903	22,883	22,880	22,867
Group 3: Age $\in [40, 60)$ , Inc. = Low	22,611	22,889	22,864	22,861	22,859
Group 4: Age $\in [40, 60)$ , Inc. = High	23,583	22,909	22,911	22,989	23,407
Group 5: Age $\geq 60$ , Inc. = Low	22,222	22,664	22,561	22,489	22,373
Group 6: Age $\geq 60$ , Inc. = High	23,118	22,916	22,921	22,955	22,985
Online		22,902	22,884	22,891	22,899
<i>Transaction prices, sales-weighted</i>					
Group 1: Age < 40, Inc. = Low	20,585	21,087	21,293	21,315	21,445
Group 2: Age < 40, Inc. = High	22,476	22,935	22,723	22,543	22,782
Group 3: Age $\in [40, 60)$ , Inc. = Low	22,555	22,661	22,647	22,656	22,720
Group 4: Age $\in [40, 60)$ , Inc. = High	24,736	23,754	23,706	23,926	24,596
Group 5: Age $\geq 60$ , Inc. = Low	20,727	21,190	21,061	20,985	20,868
Group 6: Age $\geq 60$ , Inc. = High	23,129	22,849	22,854	22,927	22,995
Online		22,561	22,776	22,845	23,135
<i>Sales, in units</i>					
Group 1: Age < 40, Inc. = Low	101,254	-11,934	-12,056	-6,194	+8,953
Group 2: Age < 40, Inc. = High	71,907	-7,309	-5,637	-2,332	+5,227
Group 3: Age $\in [40, 60)$ , Inc. = Low	135,790	-3,690	-520	+5,105	+18,832
Group 4: Age $\in [40, 60)$ , Inc. = High	232,803	+21,097	+27,765	+39,558	+65,070
Group 5: Age $\geq 60$ , Inc. = Low	104,283	-6,580	-3,817	-34	+9,606
Group 6: Age $\geq 60$ , Inc. = High	314,559	+9,677	+15,841	+25,831	+50,138
<i>Proportion of online sales</i>					
Group 1: Age < 40, Inc. = Low	0	0.400	0.609	0.690	0.722
Group 2: Age < 40, Inc. = High	0	0.590	0.755	0.873	0.910
Group 3: Age $\in [40, 60)$ , Inc. = Low	0	0.405	0.488	0.547	0.596
Group 4: Age $\in [40, 60)$ , Inc. = High	0	0.644	0.767	0.835	0.860
Group 5: Age $\geq 60$ , Inc. = Low	0	0.096	0.143	0.180	0.250
Group 6: Age $\geq 60$ , Inc. = High	0	0.404	0.482	0.529	0.562
<i>Average distance to car models, in km</i>					
Group 1: Age < 40, Inc. = Low	12.43	+0.21	+1.04	+2.30	+5.94
Group 2: Age < 40, Inc. = High	13.76	+0.30	+0.71	+1.49	+3.45
Group 3: Age $\in [40, 60)$ , Inc. = Low	15.97	+0.33	+0.83	+1.83	+4.62
Group 4: Age $\in [40, 60)$ , Inc. = High	15.54	+0.33	+0.78	+1.68	+4.21
Group 5: Age $\geq 60$ , Inc. = Low	16.27	+0.08	+0.35	+0.95	+3.20
Group 6: Age $\geq 60$ , Inc. = High	13.52	+0.20	+0.54	+1.24	+3.50

Notes: All counterfactual experiments are computed using the 2019 data only. Unless indicated otherwise, in-person sales imply price discrimination and transportation costs and online sales imply a uniform price and reduced transportation costs. Access to the online channel in column (2) to (5) is restricted according to a survey of online purchases, see [Table A.1](#). Transaction prices are in 2018 euros. “Uniform weights” are constructed using the total sales of each product in the baseline scenario, hence are fixed across demographic groups and counterfactual experiments. “Sales weights” use realized sales for each demographic group and counterfactual experiment. For sales and average distances, we report the values at baseline in the first column, and the change from baseline in the other columns.

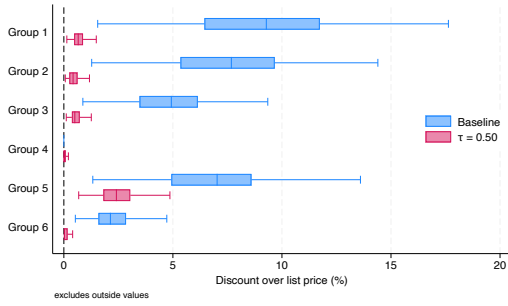
Figure 5: Price dispersion with restricted online access



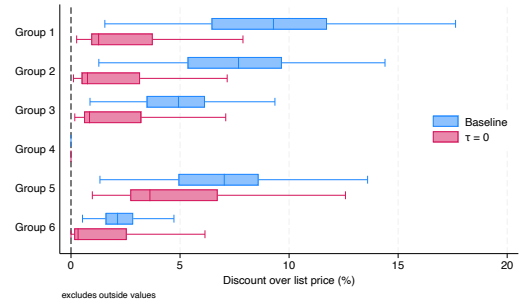
(a) Transportation costs = 90%



(b) Transportation costs = 75%



(c) Transportation costs = 50%



(d) No transportation cost

Notes: These figures represent the price dispersion in the in-person channel when consumers have a restricted access to the online channel, for varying transportation cost savings as per [Table 10](#). Price dispersion is represented as a discount over the list price.

### 5.3 Cross-firm effects

In the previous sections, we showed that introducing an online channel with uniform prices reduces price dispersion in the in-person channel. Here, we delve deeper into this mechanism and investigate whether the reduction in price dispersion is a within-firm effect (e.g., a firm's online channel puts pressure on that firm's in-person prices) or an across-firm effect (e.g., a firm's online channel puts pressure on other firms' in-person prices). We consider a counterfactual scenario in which one large car manufacturer starts selling online and its competitors are restricted to sell only in person. We pick the Nissan-Renault group (which also includes the Dacia and Mitsubishi brands) as our candidate online firm and re-evaluate counterfactual prices for all firms, for varying levels of transportation cost reductions.

The resulting equilibrium prices are presented in [Table 11](#). In the first panel, we notice that introducing the online channel only for one firm still reduces this firm's price dispersion in the in-person channel. We take this as evidence that this firm reduces price

Table 11: Cross-firm effects on price dispersion

	In person only	Both channels, restricted online access			
	Baseline	$\tau = 0.90$	$\tau = 0.75$	$\tau = 0.50$	$\tau = 0$
<i>Transaction prices – Nissan-Renault group</i>					
Group 1: Age < 40, Inc. = Low	16,547	17,633	17,622	17,631	17,619
Group 2: Age < 40, Inc. = High	16,844	17,661	17,694	17,680	17,713
Group 3: Age $\in [40, 60)$ , Inc. = Low	17,398	17,650	17,668	17,658	17,683
Group 4: Age $\in [40, 60)$ , Inc. = High	18,389	17,666	17,785	17,739	17,832
Group 5: Age $\geq 60$ , Inc. = Low	17,038	17,461	17,271	17,312	17,239
Group 6: Age $\geq 60$ , Inc. = High	17,937	17,679	17,776	17,747	17,802
Online		17,657	17,709	17,688	17,735
<i>Transaction prices – Other manufacturers</i>					
Group 1: Age < 40, Inc. = Low	23,828	23,828	23,828	23,828	23,828
Group 2: Age < 40, Inc. = High	24,120	24,121	24,121	24,121	24,121
Group 3: Age $\in [40, 60)$ , Inc. = Low	24,589	24,589	24,589	24,589	24,589
Group 4: Age $\in [40, 60)$ , Inc. = High	25,553	25,552	25,552	25,552	25,552
Group 5: Age $\geq 60$ , Inc. = Low	24,189	24,190	24,190	24,190	24,189
Group 6: Age $\geq 60$ , Inc. = High	25,084	25,083	25,083	25,083	25,083

Notes: To do. Only Nissan-Renault group offers an online sales channel. Basically the price dispersion effect is mostly to prevent price cannibalization with no effect on other firms pricing. All prices are computed using a uniform set of weights,  $w_j = \sum_d \phi_d s_{jd} / \sum_{k \in \mathcal{J}_g} \sum_d \phi_d s_{kd}$ , where  $\mathcal{J}_g$  is the set of products offered by group  $g = \{\text{Nissan-Renault, Other}\}$ .

dispersion to avoid cannibalizing its own online sales. In the second panel of [Table 11](#), we do not observe the same effect on the prices of the other firms. These results suggest that it is profitable for firms to price discriminate in the in-person channel even when a competitor starts selling online. In this case, firms lose sales to the competitor’s online channel. For completeness, we also show the distribution of unobserved discounts by group in Appendix [Figure A.1](#).

## 5.4 Welfare analysis

Finally, we turn to the welfare consequences of the introduction of an online distribution channel. We focus on the scenario in which some consumers have restricted access to the online channel. We investigate both aggregate (group-specific) effects and distributional effects. We begin with the aggregate effects, presented in [Table 12](#).

Our results reveal some heterogeneity with respect to the average consumer gains and losses from the online channel. We can split consumers roughly into three groups: the winners, groups 4 and 6 (high-income, aged 40 or above), the losers, groups 1 and 2 (all consumers aged below 40), and the rest, formed by groups 3 and 5 (low-income, aged 40 or above).

The winners benefit largely from the online channel. They receive both a lower price and reduced transportation costs compared to the baseline. Their surplus can increase by as much as 40% under the most favorable transportation cost reductions. The losers

Table 12: Effect of online channel on welfare

Counterfactual	$\Delta$ Consumer surplus, per capita							$\Delta$ Profits
	Group 1	Group 2	Group 3	Group 4	Group 5	Group 6	All	Total
Baseline	411.2	589.7	1,053.5	1,757.6	1,051.7	1,823.7	1,136.1	6,229.8
Restricted access to online channel								
• $\tau = 0.90$	-48.5	-60.7	-22.5	+191.3	-60.0	+84.1	+23.5	-26.8
• $\tau = 0.75$	-45.6	-45.4	+20.9	+262.8	+22.9	+163.1	+70.8	+140.2
• $\tau = 0.50$	-14.8	-14.8	+102.3	+395.3	+185.5	+303.3	+164.2	+404.9
• $\tau = 0$	+66.4	+55.9	+307.8	+708.1	+677.3	+649.2	+403.2	+1,032.3

Notes: All counterfactual experiments are computed using the 2019 data only. All counterfactual have a restricted access to the online channel. Consumer surplus is in 2018 euros. Profits are in million 2018 euros.

either experience a small loss when the reduction in transportation costs is modest, or a small gain when it is large. These consumers are not very sensitive to driving distance, hence they are mostly affected by the loss of discounts they received in the baseline. The impact of the online channel on their consumer surplus is limited between  $-10\%$  and  $+10\%$ , depending on the transportation costs reduction.

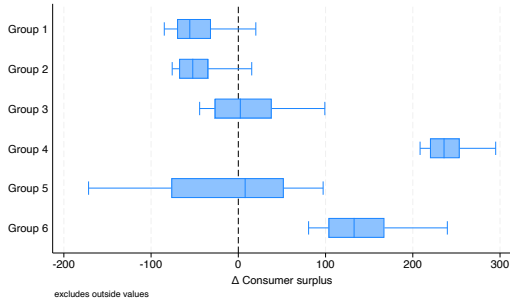
The remaining group of consumers is different. These consumers are sensitive to both prices and driving distance. For the smallest reduction in transportation costs considered, their realized gain in consumer surplus is small, around  $2\%$ . At that level of transportation costs reduction, the loss of discounts limits their gains in consumer surplus, even though they have a strong distaste for driving distance. As transportation costs further decrease, they gain greatly in terms of surplus. In the most extreme case (i.e., group 5), surplus can increase by as much as  $64.4\%$ .

These aggregate figures mask non-negligible heterogeneity within demographic groups. [Figure 6](#) plots the underlying distribution of consumer surplus by demographic group. In all scenarios, a large share of young people (groups 1 and 2) experience a decrease in consumer surplus. This is true even when transportation costs are completely eliminated: more than  $25\%$  of these individuals are net losers in that case. Groups 4 and 6 (high-income, aged 40 or older) are net winners in all scenarios.

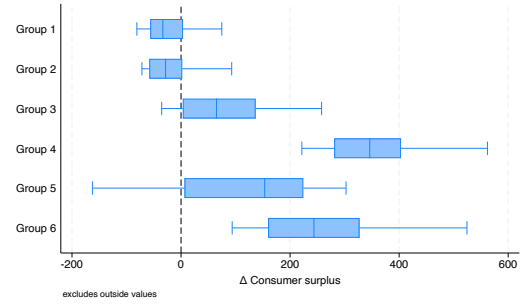
Group 5 (low-income, 60 years or older) is the most heterogeneous. This follows from the fact that consumers in this group have both a very high distaste for traveling and a high price sensitivity. Although most of the consumers in this group benefit from the introduction of the online distribution channel, this is offset by a small number of consumers who experience very large losses. Understanding these distributional effects is crucial, as these consumers belong to the most economically vulnerable group.

Finally, we consider both industry and car dealers' profits. Industry profits increase for any level of transportation costs reduction. When transportation costs are completely

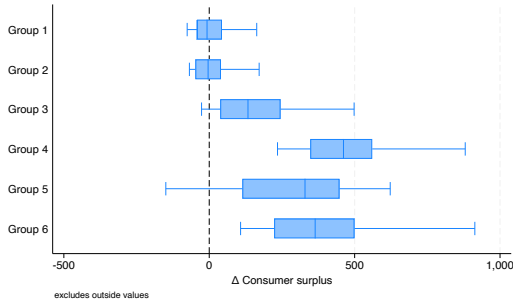
Figure 6: Change in per capita consumer surplus from online store



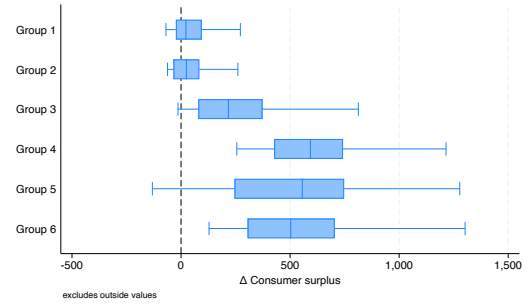
(a) Transportation costs = 90%



(b) Transportation costs = 75%



(c) Transportation costs = 50%



(d) No transportation cost

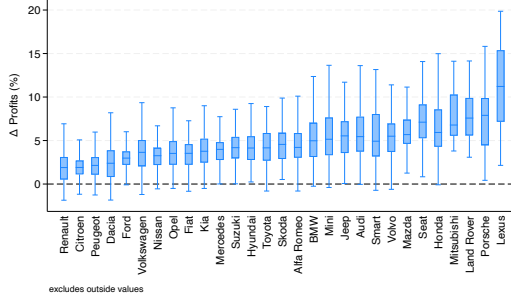
Notes: These figures represent the change in consumer surplus from introducing the online channel for varying transportation cost savings as per [Table 10](#). Consumer surplus is the average per capita consumer surplus at the municipal level, and it's distribution is weighted by group-specific populations.

eliminated in the online channel, profits can increase by as much a €1 billion, a 16.7% increase.

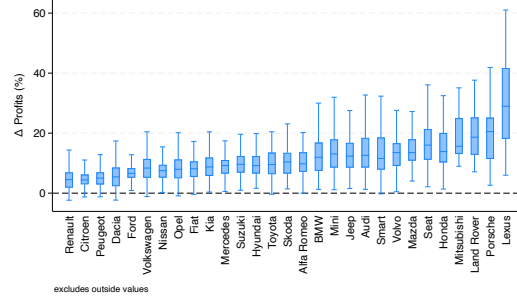
[Figure 7](#) presents a breakdown by car dealers at the brand-level. For simplicity, we reallocate all profits from the online channel to the closest car dealers (as if all cars were purchased in person). We rank firms by their market presence, starting with Renault, which operates the largest car dealer network and is the “closest” to consumers. We uncover an interesting pattern: in line with our previous results, firms farther away from consumers experience larger increases in profits (in percentage). Once transportation costs are reduced or removed altogether, consumers respond by shifting some of their purchases toward car models they like more, which sometimes are only sold by car dealers located further away from where they live.

When we focus solely on profits from the in-person channel, all car dealers experience large losses, in the range of 50% or more. This scenario would occur if, for example, car

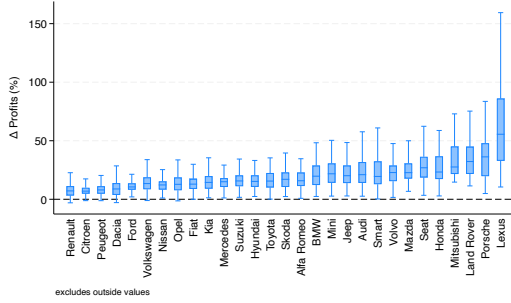
Figure 7: Change in dealer-level profits, online sales reallocated



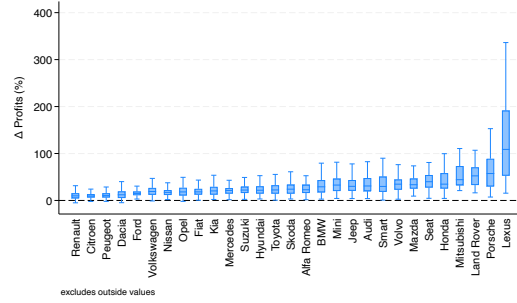
(a) Transportation costs = 90%



(b) Transportation costs = 75%



(c) Transportation costs = 50%



(d) No transportation cost

Notes: These figures represent the change profits at the dealer level from introducing the online channel as per [Table 10](#). Brands are ranked by the total number of dealers, in decreasing order. Profits from the online channel are allocated to each physical store based on consumers' location.

manufacturers diverted online sales to some new “online only car dealer.” We believe that this scenario is unlikely, as it would lead to a large backlash from car dealers and potentially end their business altogether. For completeness, we report these results in [Appendix Figure A.2](#).

## 5.5 Exit of car dealers and double marginalization

To conclude our analysis, we assess the welfare consequences of two of our maintained assumptions. The first is that the online channel does not lead to entry or exit of car dealers and the second that it does not change the vertical relations between car dealers and car manufacturers, in particular the potential for double marginalization.

A plausible consequence of the introduction of an online distribution channel is to drive out of business some car dealers. If this were the case, our estimates would overstate the associated welfare gains. Since we do not model entry decisions explicitly, we proceed by

Table 13: Effect of reducing market presence on welfare

Counterfactual	$\Delta$ Consumer surplus, per capita							$\Delta$ Profits
	Group 1	Group 2	Group 3	Group 4	Group 5	Group 6	All	Total
All stores	396.4	574.9	1,155.8	2,152.8	1,237.2	2,127.1	1,300.4	6,634.7
Reduced market presence								
• 5% fewer stores	-0.5	-0.9	-1.3	-3.7	-2.3	-4.2	-2.2	-13.2
• 10% fewer stores	-1.6	-2.2	-4.5	-9.4	-8.0	-10.8	-6.1	-36.5
• 25% fewer stores	-6.7	-7.4	-18.6	-33.3	-34.2	-39.4	-23.1	-137.4

Notes: All counterfactual experiments are computed using the 2019 data only. All counterfactual have a restricted access to the online channel as described in Section 5.2 and  $\tau = 0.5$ , as per Table 10, column 3. The first row reports the results from under a counterfactual where all stores are present. Other rows represent the difference with the first row. Consumer surplus is in 2018 euros. Profits are in million 2018 euros.

Table 14: Effect of cost efficiencies on welfare

Counterfactual	$\Delta$ Consumer surplus, per capita							$\Delta$ Profits
	Group 1	Group 2	Group 3	Group 4	Group 5	Group 6	All	Total
No cost efficiencies	396.4	574.9	1,155.8	2,152.8	1,237.2	2,127.1	1,300.4	6,634.7
Cost efficiencies for online sales								
• 5% lower marg. cost	+63.3	+95.7	+164.4	+268.4	+158.1	+264.9	+171.6	+493.1
• 10% lower marg. cost	+132.4	+200.7	+343.0	+550.2	+334.4	+538.7	+354.0	+1,058.2
Cost efficiencies and delivery cost for online sales								
• 5% lower marg. cost + €400 delivery cost	+30.9	+51.1	+86.4	+149.3	+75.4	+139.5	+90.5	+255.1
• 10% lower marg. cost + €400 delivery cost	+98.1	+153.1	+261.3	+429.0	+246.3	+412.1	+270.3	+802.0

Notes: All counterfactual experiments are computed using the 2019 data only. All counterfactual have a restricted access to the online channel as described in Section 5.2 and  $\tau = 0.5$ , as per Table 10, column 3. The first row reports the results from under a counterfactual where online sales do not generate cost efficiencies or delivery costs. Other rows represent the difference with the first row. Consumer surplus is in 2018 euros. Profits are in million 2018 euros.

closing a certain number of car dealers and re-evaluating welfare in this new environment. We base this investigation on a scenario with restricted access to the online channel and  $\tau = 0.50$  (see Table 10, column 4). We consider three counterfactuals: closing the 5% least profitable car dealers, the 10% least profitable car dealers, and the 25% least profitable car dealers. Detailed counterfactual results are reported in Appendix Table A.6, while we summarize our main findings in Table 13.

These experiments reveal that our estimates of consumer surplus are relatively robust to the exit of car dealers. We focus on the most extreme scenario where 25% of the car dealers go out of business after the introduction of the online channel. In this case, the loss in consumer surplus ranges from €6.7 to €39.4 per consumer depending on the demographic group. The average decrease in surplus is around €23 per consumer per year. Profits decrease by €137 millions in the worst-case scenario. Meanwhile, the average gain in consumer surplus when no car dealer exits is around €168 and the total increase in profits is around €405 millions. Closing the 25% least profitable dealers thus limits by around 14% the realized gains in consumer surplus and by 34% the realized increase in profits. For a more realistic market reallocation of 10% exit, these effects are mitigated by 4% and 9%, respectively.



Another plausible consequence of the introduction of an online channel is that car manufacturers could try to bypass the “middleman” and sell directly to consumers. Following [Brenkers and Verboven \(2006\)](#), we assume that bypassing car dealers leads to cost savings, in the sense that car manufacturers will base their pricing decisions on marginal costs that are lower than the wholesale prices under double marginalization. Since we do not model vertical relations or wholesale prices explicitly, we assume that selling directly to consumers entails a small reduction in marginal costs, in the range of 5-10%.<sup>16</sup>

Moreover, we allow car manufacturers to incur an additional cost for delivering their cars to the consumers’ doorsteps. To evaluate these costs, we use an online platform specialized in car deliveries, Shiply.com,<sup>17</sup> and ask quotes for various vehicle deliveries for a selection of city pairs in France (shortest distance inquired: 75km, longest distance inquired: 250km). All quotes returned a price between €300 and €500 for a single car delivery. We opt for an average shipping cost of €400. A summary of these welfare results is presented in [Table 14](#), while more details are relayed to Appendix [Table A.5](#).

In line with intuition, if the online channel also allowed car manufacturers to eliminate double marginalization, equilibrium prices would decrease, overall car sales would increase and, as a consequence, both consumer surplus and industry profit would increase. In relation to this scenario, our baseline results that keep vertical relations unchanged would underestimate the overall benefits of the introduction of an online channel. Importantly, the fact that industry profit would increase means that, in theory, there could be ways of redistributing profits so to guarantee that car dealers are as well off as in the scenario with double marginalization. That is, car dealers could be asked not to charge a margin on car sales, be fully compensated with lump sum transfers, and car manufacturers would still make more profits than in the absence of an online channel.

## 6 Conclusion

In this paper, we investigate the consequences of the introduction of an online distribution channel in the context of the French car industry. We focus on the case in which car manufacturers sell online at a fixed price advertised on their websites, but price discriminate via the in-person channel by offering personalized discounts to buyers based on their observable characteristics. We propose a structural model of oligopolistic competition with differentiated products, unobserved third-degree price discrimination, and

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<sup>16</sup>We take this range of marginal cost reductions from the analysis of vertical relations in the European car market by [Brenkers and Verboven \(2006\)](#), who estimate it to be around 7–8%.

<sup>17</sup>Source: <https://www.shiply.com>.

transportation costs to study equilibrium prices and the associated welfare effects.

We show that committing to a uniform online price reduces the extent of in-person price discrimination, as firms try to avoid cannibalization of their online sales by mitigating in-person discounts. Price transparency is a long standing issue in the car industry, and our results suggest that committing to sell at a fixed online price may be a simple and effective tool to enforcing industry-wide price transparency.

In terms of welfare, we find that the introduction of an online distribution channel benefits some consumers while harming others. These gains and losses depend on two crucial factors: first, on the size of the personalized discounts consumers received before the online channel became available; second, on the size of the reduction in transportation costs that the online channel provides. In the extreme case in which buying online eliminates transportation costs altogether, most consumers are net winners. Otherwise, adding the online channel has a redistributive effect on consumer surplus, benefiting consumers with low price sensitivity and high sensitivity to traveling distance (in our context, high-income consumers). Finally, we find that selling online induces a market expansion and increases industry profits.

Our empirical analysis is subject to two important caveats. First, we assume throughout that the introduction of an online distribution channel does not generate the entry or exit of car dealers. Second, we assume that selling online directly to consumers does not alter the vertical relations between car manufacturers and car dealers, in particular the potential double marginalization of car dealers. Although we probe the robustness of our main results with respect to these important dimensions, our structural model is not fully equipped to deal with the additional complications they raise and we therefore leave a thorough investigation of these mechanisms for future research.

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## A Additional Tables and Figures

Table A.1: Demographic characteristics by group

Description	Mean	Std. dev.	10th pct.	Median	90th pct.	Observations
<i>Group 1: Age &lt; 40, Income = Low</i>						
Median income	16,745	2,680	13,052	17,201	19,795	211,397
Average age	26.9	1.0	25.8	26.9	28.0	211,397
Share of female	0.499	0.035	0.468	0.503	0.524	211,397
Average household size	2.22	0.27	1.92	2.16	2.58	211,397
Urban	0.457	0.498	0	0	1	211,397
Shop online ( $\psi_1$ )	0.770	0.421	0	1	1	9,541
Share of population ( $\phi_1$ )	0.247					13
<i>Group 2: Age &lt; 40, Income = High</i>						
Median income	24,840	4,246	20,832	23,362	31,646	189,754
Average age	27.5	1.1	26.4	27.5	28.7	189,754
Share of female	0.503	0.040	0.462	0.509	0.536	189,754
Average household size	2.35	0.26	1.97	2.38	2.67	189,754
Urban	0.459	0.498	0.000	0.000	1.000	189,754
Shop online ( $\psi_2$ )	0.894	0.308	0.000	1.000	1.000	12,131
Share of population ( $\phi_2$ )	0.145					13
<i>Group 3: Age <math>\in [40, 60)</math>, Income = Low</i>						
Median income	17,891	2,248	15,019	18,388	20,237	195,694
Average age	49.5	0.7	48.9	49.5	50.2	195,694
Share of female	0.510	0.037	0.469	0.517	0.540	195,694
Average household size	2.23	0.27	1.92	2.18	2.59	195,694
Urban	0.367	0.482	0	0	1	195,694
Shop online ( $\psi_3$ )	0.505	0.500	0	1	1	14,098
Share of population ( $\phi_3$ )	0.151					13
<i>Group 4: Age <math>\in [40, 60)</math>, Income = High</i>						
Median income	25,252	5,179	20,858	23,661	31,944	205,510
Average age	49.4	0.7	48.7	49.4	50.1	205,510
Share of female	0.511	0.031	0.474	0.516	0.540	205,510
Average household size	2.33	0.25	1.96	2.36	2.65	205,510
Urban	0.354	0.478	0	0	1	205,510
Shop online ( $\psi_4$ )	0.770	0.421	0	1	1	19,614
Share of population ( $\phi_4$ )	0.185					13
<i>Group 5: Age <math>\geq 60</math>, Income = Low</i>						
Median income	18,842	1,568	16,796	19,081	20,600	192,170
Average age	70.5	1.2	69.1	70.5	71.8	192,170
Share of female	0.545	0.050	0.484	0.553	0.596	192,170
Average household size	2.24	0.25	1.94	2.21	2.55	192,170
Urban	0.196	0.397	0	0	1	192,170
Shop online ( $\psi_5$ )	0.146	0.353	0	0	1	20,034
Share of population ( $\phi_5$ )	0.093					13
<i>Group 6: Age <math>\geq 60</math>, Income = High</i>						
Median income	24,673	4,711	20,932	23,313	29,837	208,943
Average age	70.1	1.0	68.9	70.2	71.2	208,943
Share of female	0.551	0.040	0.500	0.558	0.592	208,943
Average household size	2.25	0.26	1.92	2.23	2.59	208,943
Urban	0.401	0.490	0	0	1	208,943
Shop online ( $\psi_6$ )	0.464	0.499	0	0	1	17,724
Share of population ( $\phi_6$ )	0.179					13

Notes: Statistics concerning the median income, age, household size, the proportion of female, and the level of urbanity are weighted by municipal-level group-specific populations. Statistics concerning the propensity to shop online are weighted by survey weights. For future reference, we denote the probability to shop online by  $\psi_d$  (see Section 5). We report a simple year-over-year average of the group-specific population shares, denoted by  $\phi_d$ .

Table A.2: Evidence of price dispersion, by demographic group

	Transaction price		Transaction price - buyback value	
	(1)	(2)	(3)	(4)
Group 1: Age < 40, Income = Low	— Base category (omitted) —			
Group 2: Age < 40, Income = High	1,891.780** (744.064)	1,672.480* (910.848)	2,268.324*** (710.450)	2,303.590* (1,215.509)
Group 3: Age [40, 60), Income = Low	2,174.785*** (611.006)	1,891.699** (899.649)	2,766.616*** (708.275)	1,472.772 (1,307.562)
Group 4: Age [40, 60), Income = High	3,734.329*** (826.167)	3,482.132** (1,418.426)	2,961.747*** (853.483)	1,845.544 (1,763.667)
Group 5: Age ≥ 60, Income = Low	2,412.376*** (640.156)	1,843.251* (959.263)	1,498.397** (690.785)	80.061 (1,148.006)
Group 6: Age ≥ 60, Income = High	2,861.136*** (773.938)	811.124 (832.586)	1,725.900** (803.734)	-477.457 (1,130.036)
Female	-306.879 (346.764)	-571.473 (487.459)	-510.496 (372.094)	-516.426 (621.099)
Value of down payment	0.007 (0.005)	0.006* (0.003)	0.012 (0.008)	0.011** (0.005)
Household: 2 pers.	63.960 (387.543)	-297.050 (598.280)	-133.333 (479.113)	-561.202 (820.017)
Household: 3 pers.	-151.740 (602.009)	-942.284 (815.275)	-551.323 (660.687)	-1,268.167 (1,140.575)
Household: 4 pers.	117.470 (548.932)	-1,524.256* (785.119)	-1,019.702* (550.327)	-2,687.011** (1,132.520)
Household: 5 pers.	-2,166.131*** (794.271)	-1,871.581 (1,161.155)	-2,437.147*** (874.917)	-4,361.964*** (1,666.250)
Household: 6+ pers.	1,709.236 (3,021.293)	-1,236.283 (1,943.145)	3,163.307 (2,911.596)	-315.518 (1,961.040)
Urban area: less than 15,000	-1,016.912 (1,326.101)	2,739.753* (1,429.939)	-1,576.286 (2,297.180)	3,032.271 (3,751.639)
Urban area: 15,000–24,999	288.247 (1,581.361)	1,084.762 (1,614.560)	1,611.884 (1,441.358)	2,909.341 (2,866.254)
Urban area: 25,000–34,999	-1,493.065 (1,370.082)	1,596.119 (1,903.312)	-1,166.079 (1,654.036)	1,902.540 (2,956.974)
Urban area: 35,000–49,999	-1,823.739 (1,187.328)	-132.945 (975.182)	-1,590.025 (1,281.310)	1,627.714 (1,626.837)
Urban area: 50,000–99,999	-1,339.540 (837.413)	-528.954 (1,113.736)	-2,156.797*** (795.857)	-1,535.573 (1,116.164)
Urban area: 100,000–199,999	-760.895 (803.541)	316.345 (876.063)	-196.287 (699.684)	325.665 (998.607)
Urban area: 200,000–499,999	-943.257 (713.562)	215.036 (835.990)	-700.908 (617.439)	84.523 (1,019.786)
Urban area: 500,000 or more	-971.024 (642.346)	-55.535 (828.815)	-626.253 (620.582)	373.406 (873.457)
Urban area: Paris greater metro area	-583.891 (719.717)	-67.373 (991.942)	280.185 (661.801)	748.892 (919.323)
New vehicles only	No	Yes	No	Yes
Fixed effects Car model × engine × new	Yes	Yes	Yes	Yes
Year of purchase × month	Yes	Yes	Yes	Yes
Country of origin of buyer	Yes	Yes	Yes	Yes
Fstat	5.41	1.47	3.96	1.61
Pr(Fstat) > F	< 0.001	0.205	0.002	0.164
Observations	1,283	698	1,283	698
R-squared	0.740	0.801	0.600	0.620

Notes: This Table represents the result of a regression of transaction prices on demographic group indicators and other demographic characteristics of buyers, based on a survey of consumers' expenditure. We have excluded observations where the car was purchased following an insurance claim (i.e., the replacement of a damaged vehicle). Columns (1), (3), and (5) include sales of both new and used cars, purchased at a car dealer. Columns (2) and (4) include only new cars. the buyback value represents the payment that was received by the consumer for trading in his old car. The F-statistic tests for the hypothesis that the coefficients on the group indicators are jointly zero. Standard errors in parenthesis are clustered at the car model × engine × new/used level. Significance: \* < 0.10, \*\* < 0.05, \*\*\* < 0.01.

Table A.3: Car dealer's market presence, by brand

Brand	Stores	Market share	Distance to consumers, in km				
		(%)	Mean	Std. dev.	10th pct.	Median	90th pct.
Renault	433	17.8	14.40	14.49	0.19	9.73	34.10
Citroen	400	12.6	13.62	13.05	0.38	10.06	30.89
Peugeot	367	15.9	14.89	14.45	0.28	10.82	34.85
Dacia	331	8.5	18.19	18.73	0.56	12.36	42.82
Ford	258	4.6	16.27	14.10	1.26	12.02	36.02
Volkswagen	212	7.2	20.71	19.45	0.70	14.26	49.50
Nissan	198	2.9	19.80	18.33	1.23	14.19	45.97
Opel	193	3.6	21.98	21.06	1.29	15.00	51.36
Fiat	191	2.7	20.57	19.42	0.65	14.52	48.21
Kia	172	2.3	23.13	22.57	1.87	15.20	56.11
Mercedes	165	2.1	20.98	18.45	2.67	15.21	47.01
Suzuki	161	1.6	23.62	20.49	3.24	17.50	52.79
Hyundai	158	1.7	23.59	21.07	2.56	16.76	55.84
Toyota	151	5.2	24.72	22.00	1.82	18.69	57.45
Skoda	139	1.1	25.40	23.19	3.65	17.57	59.56
Alfa Romeo	129	0.4	29.06	27.22	2.52	20.19	69.39
BMW	104	1.8	35.26	34.44	3.29	23.27	84.62
Mini	101	1.4	35.83	34.41	3.20	24.13	84.62
Jeep	99	0.2	32.38	28.99	3.77	22.80	75.99
Audi	95	2.5	35.46	31.84	4.19	24.05	80.21
Smart	93	0.2	34.92	32.48	3.95	23.23	84.62
Volvo	89	0.5	35.26	31.93	4.60	24.37	80.97
Mazda	88	0.5	35.24	28.84	6.00	27.77	78.80
Seat	87	1.6	35.56	27.23	6.99	28.76	74.42
Honda	69	0.5	38.82	34.19	4.80	27.51	88.87
Mitsubishi	62	0.2	46.31	40.56	7.77	33.25	106.1
Land Rover	50	0.3	53.57	47.64	6.66	37.91	129.6
Porsche	34	0.1	57.68	49.46	8.78	43.32	132.3
Lexus	20	0.2	110.0	97.47	8.61	83.50	249.0
TOTAL	4,649	100					

Notes: Brands are ordered by their market presence, defined by the total number of dealers in 2020. The market share is computed as each brand's sales over total sales. Statistics on the distribution of driving distances are weighted by population.



Table A.4: Effect of reducing market presence

	All stores	Reduced market presence		
		-5%	-10%	-25%
<i>Transaction prices, uniform weights</i>				
Group 1: Age < 40, Inc. = Low	22,828	22,827	22,827	22,824
Group 2: Age < 40, Inc. = High	22,880	22,880	22,880	22,878
Group 3: Age ∈ [40, 60), Inc. = Low	22,861	22,860	22,860	22,858
Group 4: Age ∈ [40, 60), Inc. = High	22,989	22,990	22,990	22,994
Group 5: Age ≥ 60, Inc. = Low	22,489	22,488	22,487	22,482
Group 6: Age ≥ 60, Inc. = High	22,955	22,955	22,955	22,954
Online		22,891	22,890	22,889
<i>Transaction prices, sales-weighted</i>				
Group 1: Age < 40, Inc. = Low	21,315	21,309	21,302	21,278
Group 2: Age < 40, Inc. = High	22,543	22,543	22,562	22,585
Group 3: Age ∈ [40, 60), Inc. = Low	22,656	22,647	22,630	22,586
Group 4: Age ∈ [40, 60), Inc. = High	23,926	23,922	23,932	23,918
Group 5: Age ≥ 60, Inc. = Low	20,985	20,976	20,953	20,895
Group 6: Age ≥ 60, Inc. = High	22,927	22,917	22,906	22,857
Online		22,839	22,828	22,793
<i>Sales, in units</i>				
Group 1: Age < 40, Inc. = Low	95,060	-129	-418	-1,757
Group 2: Age < 40, Inc. = High	69,575	-111	-272	-920
Group 3: Age ∈ [40, 60), Inc. = Low	140,895	-198	-660	-2,717
Group 4: Age ∈ [40, 60), Inc. = High	272,361	-486	-1,225	-4,278
Group 5: Age ≥ 60, Inc. = Low	104,249	-269	-911	-3,898
Group 6: Age ≥ 60, Inc. = High	340,390	-817	-2,108	-7,547
<i>Proportion of online sales</i>				
Group 1: Age < 40, Inc. = Low	0.690	0.690	0.690	0.692
Group 2: Age < 40, Inc. = High	0.873	0.873	0.873	0.874
Group 3: Age ∈ [40, 60), Inc. = Low	0.547	0.547	0.548	0.550
Group 4: Age ∈ [40, 60), Inc. = High	0.835	0.836	0.836	0.837
Group 5: Age ≥ 60, Inc. = Low	0.180	0.180	0.181	0.182
Group 6: Age ≥ 60, Inc. = High	0.529	0.529	0.530	0.532
<i>Average distance to car models, in km</i>				
Group 1: Age < 40, Inc. = Low	14.73	+0.09	+0.27	+1.16
Group 2: Age < 40, Inc. = High	15.24	+0.21	+0.49	+1.62
Group 3: Age ∈ [40, 60), Inc. = Low	17.80	+0.11	+0.36	+1.50
Group 4: Age ∈ [40, 60), Inc. = High	17.22	+0.21	+0.52	+1.80
Group 5: Age ≥ 60, Inc. = Low	17.22	+0.06	+0.20	+0.90
Group 6: Age ≥ 60, Inc. = High	14.77	+0.17	+0.42	+1.51

Notes: All counterfactual experiments are computed using the 2019 data only. All counterfactual have a restricted access to the online channel and a 50% reduced transportation cost online. Transaction prices are in 2018 euros. “Uniform weights” are constructed using the total sales of each product in the baseline scenario, hence are fixed across demographic groups and counterfactual experiments. “Sales-weights” use realized sales for each demographic group and counterfactual experiment. For sales and average distances, we report the values at baseline in the first column, and the change from baseline in the other columns. We reduce the market presence of brands by closing 5, 10, or 25% of the less profitable dealers respectively.

Table A.5: Effect of cost efficiencies and delivery costs

	No cost efficiencies	Cost efficiencies, w/o delivery cost		Cost efficiencies, with delivery cost	
		-5%	-10%	-5%	-10%
<i>Transaction prices, uniform weights</i>					
Group 1: Age < 40, Inc. = Low	22,828	22,362	22,029	22,591	22,210
Group 2: Age < 40, Inc. = High	22,880	22,477	22,204	22,674	22,360
Group 3: Age ∈ [40, 60), Inc. = Low	22,861	22,638	22,597	22,736	22,633
Group 4: Age ∈ [40, 60), Inc. = High	22,989	23,878	23,646	23,488	23,664
Group 5: Age ≥ 60, Inc. = Low	22,489	22,327	22,245	22,412	22,291
Group 6: Age ≥ 60, Inc. = High	22,955	23,147	23,129	23,058	23,123
Online		22,039	21,278	22,448	21,654
<i>Transaction prices, sales-weighted</i>					
Group 1: Age < 40, Inc. = Low	21,315	21,692	21,363	19,414	20,697
Group 2: Age < 40, Inc. = High	22,543	25,421	23,807	18,750	21,979
Group 3: Age ∈ [40, 60), Inc. = Low	22,656	22,766	22,678	21,956	22,439
Group 4: Age ∈ [40, 60), Inc. = High	23,926	26,120	25,160	23,923	24,967
Group 5: Age ≥ 60, Inc. = Low	20,985	20,919	20,816	20,810	20,821
Group 6: Age ≥ 60, Inc. = High	22,927	23,309	23,233	22,738	23,109
Online		22,712	22,939	23,669	23,446
<i>Sales, in units</i>					
Group 1: Age < 40, Inc. = Low	95,060	+13,140	+26,833	+6,422	+19,946
Group 2: Age < 40, Inc. = High	69,575	+10,499	+21,640	+5,620	+16,588
Group 3: Age ∈ [40, 60), Inc. = Low	140,895	+12,540	+24,331	+6,696	+18,837
Group 4: Age ∈ [40, 60), Inc. = High	272,361	+19,252	+44,164	+10,656	+33,921
Group 5: Age ≥ 60, Inc. = Low	104,249	+4,487	+8,550	+2,035	+6,481
Group 6: Age ≥ 60, Inc. = High	340,390	+15,494	+34,495	+8,250	+26,086
<i>Proportion of online sales</i>					
Group 1: Age < 40, Inc. = Low	0.690	0.824	0.829	0.761	0.812
Group 2: Age < 40, Inc. = High	0.873	0.951	0.944	0.917	0.937
Group 3: Age ∈ [40, 60), Inc. = Low	0.547	0.641	0.658	0.598	0.642
Group 4: Age ∈ [40, 60), Inc. = High	0.835	0.869	0.867	0.858	0.864
Group 5: Age ≥ 60, Inc. = Low	0.180	0.243	0.263	0.214	0.249
Group 6: Age ≥ 60, Inc. = High	0.529	0.579	0.594	0.559	0.583
<i>Average distance to car models, in km</i>					
Group 1: Age < 40, Inc. = Low	14.73	+0.19	+0.41	+0.15	+0.38
Group 2: Age < 40, Inc. = High	15.24	+0.15	+0.35	+0.13	+0.33
Group 3: Age ∈ [40, 60), Inc. = Low	17.80	+0.25	+0.59	+0.21	+0.53
Group 4: Age ∈ [40, 60), Inc. = High	17.22	+0.25	+0.51	+0.20	+0.48
Group 5: Age ≥ 60, Inc. = Low	17.22	+0.18	+0.35	+0.13	+0.30
Group 6: Age ≥ 60, Inc. = High	14.77	+0.21	+0.45	+0.16	+0.41

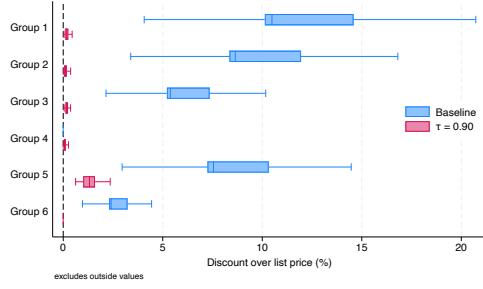
Notes: All counterfactual experiments are computed using the 2019 data only. All counterfactual have a restricted access to the online channel and a 50% reduced transportation cost online. Transaction prices are in 2018 euros. “Uniform weights” are constructed using the total sales of each product in the baseline scenario, hence are fixed across demographic groups and counterfactual experiments. “Sales-weights” use realized sales for each demographic group and counterfactual experiment. For sales and average distances, we report the values at baseline in the first column, and the change from baseline in the other columns. The cost efficiencies are computed as a percentage discount on the marginal cost, applicable to online sales only. Delivery costs are set to €400 when applicable.

Table A.6: Impact of price discrimination for alternative market structures

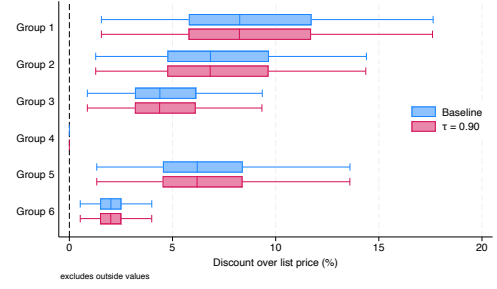
Counterfactual	$\Delta$ Consumer surplus, per capita							$\Delta$ Profits
	Group 1	Group 2	Group 3	Group 4	Group 5	Group 6	All	Total
Oligopoly (baseline)								
• Price discrimination	411.2	589.7	1,053.5	1,757.6	1,051.7	1,823.7	1,136.1	6,229.8
• Uniform pricing	-65.8	-64.3	-36.5	+168.2	-102.6	+64.6	+4.2	-53.6
Monopoly								
• Price discrimination	386.5	543.5	925.9	1,470.1	918.8	1,512.0	974.1	6,320.4
• Uniform pricing	-101.4	-106.0	-63.7	+205.0	-120.6	+117.5	+2.8	-61.5
Competition								
• Price discrimination	416.1	598.6	1,082.3	1,818.6	1,099.3	1,916.4	1,178.3	6,181.1
• Uniform pricing	-56.6	-53.5	-27.2	+165.8	-103.8	+44.3	+4.2	-49.5

Notes: All counterfactual experiments are computed using the 2019 data only. Oligopoly is the observed ownership structure in the data. Monopoly implies that one firm sells all product, or equivalently the full collusive equilibria. Competition implies  $J$  firms, each selling one product. Consumer surplus is in 2018 euros per capita. Profits are in million 2018 euros.

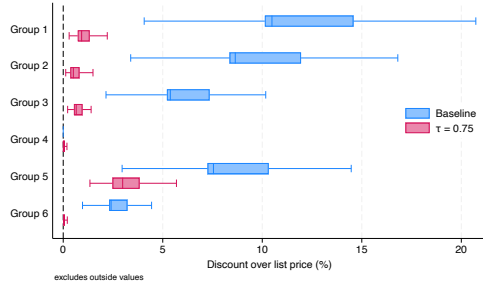
Figure A.1: Price dispersion, single firm online



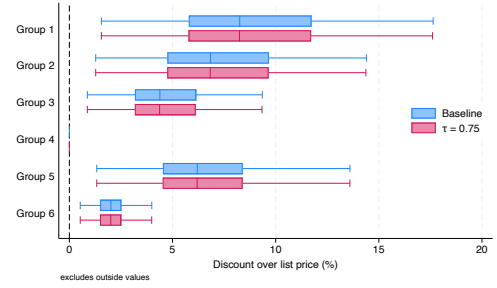
(a) Nissan-Renault group ( $\tau = 0.90$ )



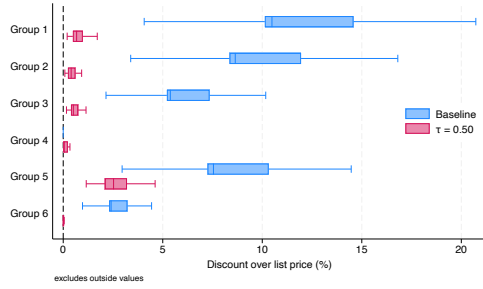
(b) Other manufacturers ( $\tau = 0.90$ )



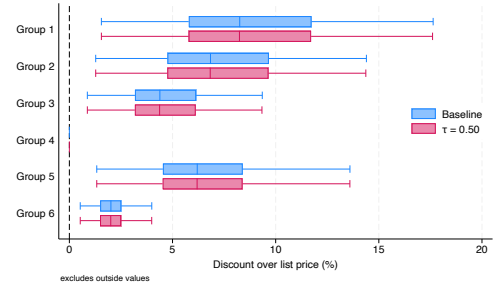
(c) Nissan-Renault group ( $\tau = 0.75$ )



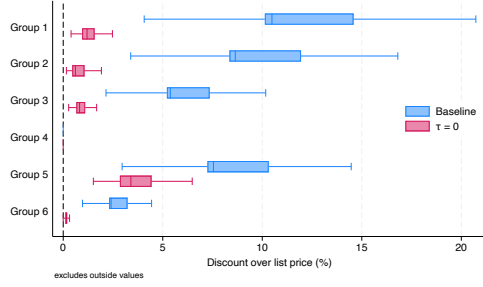
(d) Other manufacturers ( $\tau = 0.75$ )



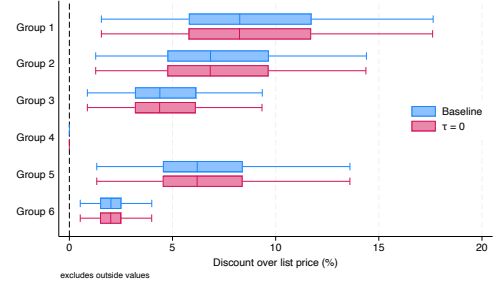
(e) Nissan-Renault group ( $\tau = 0.50$ )



(f) Other manufacturers ( $\tau = 0.50$ )



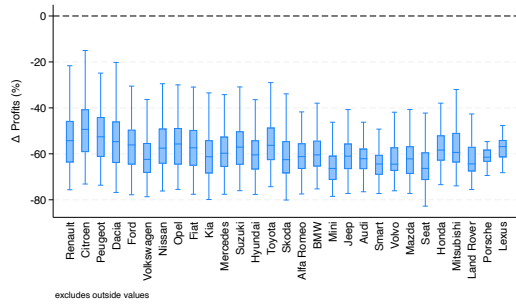
(g) Nissan-Renault group ( $\tau = 0$ )



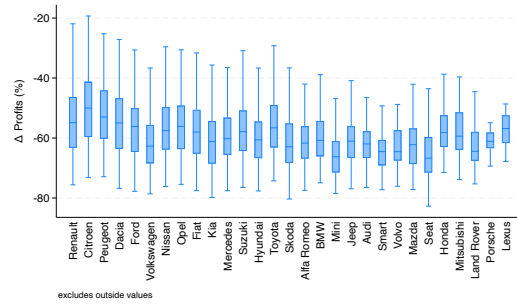
(h) Other manufacturers ( $\tau = 0$ )

Notes: These figures represent the distribution of in-person discounts for a counterfactual where only the Nissan-Renault group offers online sales as per Table 11. All other manufacturers are restricted to selling in person only.

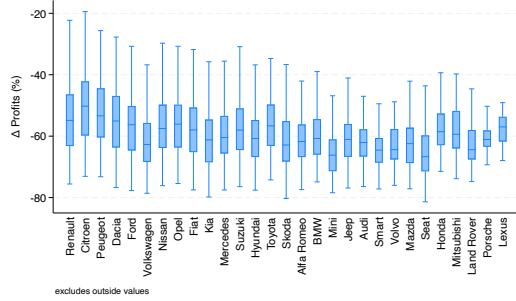
Figure A.2: Change in dealer-level profits, in-person stores only



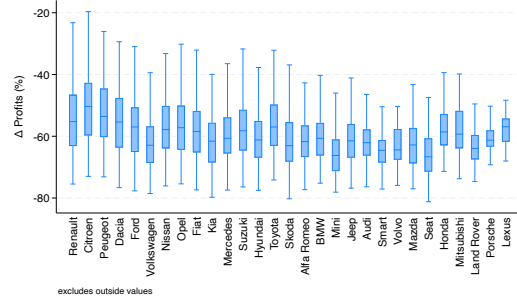
(a) Transportation costs = 90%



(b) Transportation costs = 75%



(c) Transportation costs = 50%



(d) No transportation cost

Notes: These figures represent the change profits at the dealer level from introducing the online channel as per [Table 10](#). Brands are ranked by the total number of dealers, in decreasing order. Profits are computing from sales occurring in person only.

## B Computational details

In this section, we provide additional computational details related to the data, the estimation routine, and the counterfactual simulations.

### B.1 Additional details on the data

**Construction of demographic groups.** We provide more details on the construction of demographic groups. We collect data from two sources, a population survey by municipality and age group, available every five years, and an income survey by municipality and age group, available on a yearly basis. Both datasets are available from the Institut National de la Statistique et des Études Économiques (INSEE).<sup>18</sup> We use the following categorization for age: young (39 or younger), middle aged (between 40 and 59 included), and old (60 or older). Within age category, we split municipalities into two evenly-sized groups, high- and low-income, according to the median income reported in the income files. Since income is reported in increments smaller than our age categories, we use a population-weighted average of the median incomes within age classes and municipalities to assign an income group. In some cases in which populations are very small, income is not reported separately by age, so we use the municipality’s median income in these cases. We drop a small number of municipalities that are too small to report income at all (along with the associated car sales). We obtain six demographic groups, described in Table B.1 below.

Table B.1: Demographic groups definition

Group	Definition	
Group 1	Age 39 or younger	Income in bottom half of age-specific distribution
Group 2	Age 39 or younger	Income in top half of age-specific income distribution
Group 3	Age between 40 and 59	Income in bottom half of age-specific distribution
Group 4	Age between 40 and 59	Income in top half of age-specific distribution
Group 5	Age 60 or older	Income in bottom half of age-specific distribution
Group 6	Age 60 or older	Income in top half of age-specific distribution

The population files include both the population by municipality and age and the number of households. We use the number of households to define market size, and we compute the average household size using the ratio of population to the number of households. The average age can be approximated with the population data, taking the midpoint of age intervals (5-year increments) and using population-weights. These files also offer a breakdown of populations by gender, allowing us to compute the share of women by

<sup>18</sup>Source: <https://www.insee.fr/>.

group. We merge these data to a survey of population densities, also available at INSEE. Population density is available as a municipal level categorical variable indicating whether a given municipality is urban, suburban, or rural. Finally, we rely on a survey of attitudes towards online shopping to determine the propensity to shop online, by demographic group (see Section 5.2 for details). A summary of the demographic characteristics of buyers by demographic group is available in Table A.1.

**Construction of the car data.** Our car data come from AAA data, which collect data on all car registrations in France. We obtain all new car registrations between 2009 and 2021. The data are aggregated at the level of the car model (a product), age group (in 5-year increments), and municipality. We merge these data to consumer demographics to recover demographic groups based on the age and municipality of residence of buyers. We form two main datasets. The first one is aggregated at the level of the brand-model-engine-year-demographic group; this is our aggregated dataset used in the estimation of demand. The second one is aggregated at the level of the brand-model-engine-year-municipality-demographic group; this is our disaggregated dataset used to compute micro moments.

We keep the 29 most prominent brands, and keep products with a net price (adjusted for the French Feebate Program) below €100,000. The car data include list prices and some common car characteristics such as horsepower. Horsepower and fuel consumption are not available for electric vehicles in the data. We impute the missing horsepower using an alternative data source, and set the fuel consumption of electric vehicle to their fuel-equivalent electricity consumption. We compute fuel costs using various fuel prices interacted with fuel consumption, depending on the engine type (e.g., diesel prices for diesel engines). Finally, we obtain each vehicle’s marketing segment (i.e., compact, SUV) and the country of origin of each model (e.g., the location of the plant that produces each model) from Jato Dynamics. A breakdown of sales by model and demographic group and a summary of the main car characteristics is presented in Table 2.

## B.2 Additional details on the estimation

**Notation.** Table B.2 summarizes the notation used throughout the paper.

Table B.2: Model notation

Notation	Description
$i$	Individuals
$j$	Products
$d$	Demographic groups
$m$	Municipalities
$t$	Markets (years)
$f$	Firms
$P$	In-person channel
$O$	Online channel
$M_{dmt}$	Number/set of individuals in municipality $m$ , demographic group $d$ , and market $t$
$M_{dt}$	Number/set of individuals in demographic group $d$ and market $t$
$M_t$	Number/set of individuals in market $t$
$\mathcal{M}$	Set of all municipalities
$J_t$	Number/set of products available in market $t$
$\mathcal{J}_{ft}$	Set of products offered by firm $f$ in market $t$
$D$	Number/set of demographic groups
$T$	Number/set of markets (years)
$\alpha_d$	Price sensitivity of group $d$
$\gamma_d$	Distance sensitivity of group $d$
$\beta_d$	Preference parameters of group $d$
$\lambda_1, \lambda_2$	Cost function parameters
$\theta$	Set of all parameters ( $\alpha_1, \dots, \alpha_D, \gamma_1, \dots, \gamma_D, \beta_1, \dots, \beta_D, \lambda_1, \lambda_2$ )
$\psi_{dt}$	Share of consumers from demographic group $d$ in market $t$ that have access to the online channel
$\tau$	Transportation cost reduction for online sales
$\sigma$	Nesting parameters, online vs in-person channel
$p_{jdt}^P$	In-person price of product $j$ for group $d$
$p_{jt}^O$	Online (uniform) price of product $j$
$\bar{p}_{jt}$	List price of product $j$
$c_{jt}$	Marginal cost of product $j$
$s_{jdt}^P$	In-person market share of product $j$ for group $d$
$s_{jdt}^O$	Online market share of product $j$ for group $d$
$\phi_{dt}$	Share of consumers in market $t$ that belong to demographic group $d$ ( $M_{dt}/M_t$ )
$w_{dmt}$	Share of consumers in demographic group $d$ and market $t$ that live in municipality $m$ ( $M_{dmt}/M_{dt}$ )

**Specification.** Table B.3 provides additional details on the variables used in the model specification that we estimate. Micro moments are constructed using distances as described in Section 2.3. Unless indicated otherwise, car characteristics are used in both the estimation of demand-side and supply-side models. Cost shifters are used only in the estimation of the supply-side model. We also report on the demand- and supply-side instruments used in the estimation, which are constructed following Berry et al. (1995).



Table B.3: Specification details

Variable	Description
<b>Car characteristics</b>	
Price	Price, net of French feebate program, in 10,000 2018 euros (Demand only)
Distance	Driving distance, in 10km (Demand only) <i>Note: Driving distance is measured from the centroid of the municipality of residence of consumers to the centroid of the zipcode of car dealers.</i>
Horsepower	Horsepower, in 100kW
Weight	Curb weight, in 1,000kg
Fuel cost	Cost for driving 100km, in 2018 euros (Demand only)
Fuel consumption	Fuel consumption, in L / 100km (Supply only)
Diesel	=1 if Diesel
Electric	=1 if Electric
Plug-in hybrid	=1 if Plug-in hybrid
Hybrid	=1 if Hybrid
Station wagon	=1 if Station Wagon
Convertible	=1 if Convertible
Trend	Time trend (Supply only)
<b>Cost shifters</b>	
Input price index	Composite price index based on steel price (56%), polypropylene price (8%), iron price (8%), and aluminum price (10%), interacted with vehicle weight (Supply only)
Real exchange rate	Penn World Table 10.0, <code>p1_con</code> , see <a href="#">Grieco et al. (2023)</a> (Supply only) <i>Note: Both cost shifters are lagged one period to reflect planning horizons.</i>
<b>Instruments</b>	
Demand-side	(1) Sum of characteristics of competitors using horsepower, weight, fuel cost (2) Number of competitors' products (3) Number of competitors' products with same engine type (4) Number of competitors' products with same body trim <i>Note: Demand-side instruments are the same for all demographic groups.</i>
Supply-side	(1) Sum of characteristics of competitors using horsepower, weight, fuel consumption, input price index, real exchange rate (2) Number of competitors' products (3) Number of competitors' products with same engine type (4) Number of competitors' products with same body trim

**Estimation.** We estimate our structural model on our data, which only include in-person sales. We add the online distribution channel only in counterfactual experiments. We exclude Tesla from estimation, as it represents a very small share of total sales during our sample period. The model is estimated by generalized method of moments, following [Berry et al. \(1995\)](#) and subsequent best practices. We stack the moment conditions  $g(\theta) = (g_1(\theta)', g_2(\theta)', g_3(\gamma'))'$  and construct the following estimator

$$\hat{\theta} = \arg \min_{\theta} g(\theta)' \mathbf{W} g(\theta), \quad (21)$$

where  $\mathbf{W} = \text{diag}(\mathbf{W}_{11}, \dots, \mathbf{W}_{1D}, \mathbf{W}_2, \mathbf{W}_3)$  is a block-diagonal symmetric weighting matrix. The (so-called) linear parameters  $(\beta'_1, \dots, \beta'_D, \lambda'_1, \lambda'_2)$  are concentrated out and estimation focuses on the price sensitivities  $(\alpha_1, \dots, \alpha_D)$  and the distance sensitivities  $(\gamma_1, \dots, \gamma_D)$ . We use a convergence criterion of  $1\text{e-}12$  for the inner loop and a sample of 3,000 municipalities to calculate the integral in the market share equation. We draw municipalities by systematic sampling separately for each demographic group and each market. We solve for the discriminatory prices at each iteration of the estimation.

We use the same set of instruments for all demographic groups in the demand-side, denoted by  $Z_1$ , and a different set of instruments for the supply-side, denoted by  $Z_2$ . Details about these instruments are available in [Table B.3](#) above. The weighting matrices are set to  $W_{1d} = (Z'_1 \cdot Z_1)^{-1}$  for all  $d = 1, \dots, D$  and  $W_2 = (Z'_2 \cdot Z_2)^{-1}$ .

Micro moments are computed at the demographic group by market level, meaning that we have 78 additional moments ( $6 \text{ groups} \times 13 \text{ markets}$ ) to identify six distance parameters. The weighting matrix for the micro moments is set to the identity matrix,  $W_3 = I$ , scaled by a factor of  $1\text{e-}4$ .

**Market size and market shares.** The various market sizes ( $M_{dmt}$ ,  $M_{dt}$ , and  $M_t$ ) are computed as the number of households (by demographic group, municipality, and market, as appropriate) divided by four. In the data, we observe a few products with a market share of zero in some demographic groups and markets. Assuming that these products are unavailable at the national level only to certain demographic groups did not seem appropriate in this case. To circumvent this issue, we follow [D'Haultfœuille et al. \(2019\)](#) and compute observed market shares as

$$s_{jdt} = \frac{q_{jdt} + 0.5}{M_{dt}},$$

where  $q_{jdt}$  is the total quantity of product  $j$  purchased by demographic group  $d$  in market  $t$  and  $M_{dt}$  is the market size. We perform some robustness checks using a standard IV logit model by removing the products with zero shares and estimating the model computing market shares as usual. We find that the estimated coefficients are statistically unaffected by the change.

### B.3 Solving for prices

**Market shares.** In what follows, we discuss how we compute counterfactual prices when an online distribution channel is introduced. As discussed in the main text, the idea is to approximate the probabilities of purchase implied by our model with a nested logit. Remember that the utility of consumer  $i$  from purchasing car model  $j$  from channel  $\ell \in \{P, O\}$  is given by

$$U_{ijdm}^\ell = \delta_{jd} + \mu_{jdm}^\ell + \zeta_{ijdm} + (1 - \sigma)\epsilon_{ijdm}^\ell,$$

where  $\zeta_{ijdm} + (1 - \sigma)\epsilon_{ijdm}^\ell$  is distributed according to an Extreme Value Type I.

Consider the case in which consumer  $i$  belongs to demographic group  $d$  and lives in municipality  $m$ . The subscript for year  $t$  is omitted. The market shares of product  $j$  for each distribution channel are given by

$$s_{jdm}^O = s_{O|jdm} \cdot s_{jdm},$$

$$s_{jdm}^P = s_{P|jdm} \cdot s_{jdm},$$

where

$$s_{O|jdm} = \frac{\exp\left(\frac{\delta_{jd} + \mu_{jdm}^O}{1 - \sigma}\right)}{\sum_{\ell \in \{P, O\}} \exp\left(\frac{\delta_{jd} + \mu_{jdm}^\ell}{1 - \sigma}\right)},$$

$$s_{P|jdm} = \frac{\exp\left(\frac{\delta_{jd} + \mu_{jdm}^P}{1 - \sigma}\right)}{\sum_{\ell \in \{P, O\}} \exp\left(\frac{\delta_{jd} + \mu_{jdm}^\ell}{1 - \sigma}\right)},$$

$$s_{jdm} = \frac{\exp\left(IV_{jdm}\right)}{1 + \sum_k \exp\left(IV_{kdm}\right)},$$

and

$$IV_{jdm} = (1 - \sigma) \ln \left[ \sum_{\ell \in \{P, O\}} \exp\left(\frac{\delta_{jd} + \mu_{jdm}^\ell}{1 - \sigma}\right) \right].$$

Note that  $IV_{jjdm}$  is the nested logit “inclusive value.” Aggregating over individual market

shares, we obtain

$$s_{jd}^\ell = \sum_{m \in \mathcal{M}} w_{dm} \cdot s_{jdm}^\ell(\text{dist}_{1m}, \dots, \text{dist}_{Jm}),$$

for  $\ell = \{P, O\}$ , where  $\mathcal{M}$  is the set of all municipalities and  $w_{dm}$  are municipality group-specific population weights.

**Derivatives.** We now explicitly list the various derivatives that enter the first-order conditions of the firms. Note that all prices in the in-person and online distribution channels affect all market shares.

$$\begin{aligned} \frac{\partial s_{jd}^P}{\partial p_{jd}^P} &= \sum_{m \in \mathcal{M}} \frac{\alpha_d}{1 - \sigma} \cdot s_{jdm}^P \left[ 1 - \sigma s_{P|jdm} - (1 - \sigma) s_{jdm}^P \right] \cdot w_{dm}, \\ \frac{\partial s_{jd}^P}{\partial p_{kd}^P} &= \sum_{m \in \mathcal{M}} -\frac{\alpha_d}{1 - \sigma} \cdot s_{jdm}^P s_{kdm}^P \cdot w_{dm}, \\ \frac{\partial s_{jd}^P}{\partial p_j^O} &= \sum_{m \in \mathcal{M}} -\frac{\alpha_d}{1 - \sigma} \cdot s_{jdm}^P \left[ \sigma s_{O|jdm} + (1 - \sigma) s_{jdm}^O \right] \cdot w_{dm}, \\ \frac{\partial s_{jd}^P}{\partial p_k^O} &= \sum_{m \in \mathcal{M}} -\frac{\alpha_d}{1 - \sigma} \cdot s_{jdm}^P s_{kdm}^O \cdot w_{dm}, \\ \frac{\partial s_{jd}^O}{\partial p_{jd}^P} &= \sum_{m \in \mathcal{M}} -\frac{\alpha_d}{1 - \sigma} \cdot s_{jdm}^O \left[ \sigma s_{P|jdm} + (1 - \sigma) s_{jdm}^P \right] \cdot w_{dm}, \\ \frac{\partial s_{jd}^O}{\partial p_{kd}^P} &= \sum_{m \in \mathcal{M}} -\frac{\alpha_d}{1 - \sigma} \cdot s_{jdm}^O s_{kdm}^P \cdot w_{dm}, \\ \frac{\partial s_{jd}^O}{\partial p_j^O} &= \sum_{m \in \mathcal{M}} \frac{\alpha_d}{1 - \sigma} \cdot s_{jdm}^O \left[ 1 - \sigma s_{O|jdm} - (1 - \sigma) s_{jdm}^O \right] \cdot w_{dm}, \\ \frac{\partial s_{jd}^O}{\partial p_k^O} &= \sum_{m \in \mathcal{M}} -\frac{\alpha_d}{1 - \sigma} \cdot s_{jdm}^O s_{kdm}^O \cdot w_{dm}. \end{aligned}$$

**Solving the counterfactuals.** We adapt the methodology in [Morrow and Skerlos \(2011\)](#) to our framework. We begin by stacking the price vectors, the marginal cost

vectors, and the market share vectors to solve for the equilibrium prices in one step:

$$\mathbf{p} = \begin{bmatrix} p_1^P \\ \dots \\ p_D^P \\ p^O \end{bmatrix}, \quad \mathbf{c} = \begin{bmatrix} c \\ \dots \\ c \\ c \end{bmatrix}, \quad \mathbf{s} = \begin{bmatrix} \phi_1 s_1^P \\ \dots \\ \phi_D s_D^P \\ \sum_d \phi_d s_d^O \end{bmatrix}. \quad (22)$$

Note that the market share of each demographic group is multiplied by the share of consumers in that demographic group, so that multiplying the full vector of market shares by total population yields total sales by demographic group. It is also important to note that equilibrium prices cannot be solved separately for the various demographic groups (as when the online distribution channel is not present), since the uniform online price affects the in-person prices and vice-versa through the derivatives above.

Let  $\mathcal{H}$  be the ownership matrix and  $\mathcal{D}_d^{\ell,\kappa}$  be the  $J \times J$  matrix with element  $(j, k)$  equal to  $\partial s_{kd}^\ell / \partial p_{jd}^\kappa$  for  $(\ell, \kappa) \in \{P, O\}^2$ . As before, let us also define  $\tilde{\mathcal{D}}_d^{\ell,\kappa} = \mathcal{H} \odot \mathcal{D}_d^{\ell,\kappa}$ . Then, we can compute the matrix of demand derivatives for the stacked vectors defined in equation (22) as

$$\tilde{\mathcal{D}}(\mathbf{p}) = \begin{bmatrix} \phi_1 \tilde{\mathcal{D}}_1^{P,P} & 0 & 0 & 0 & 0 & 0 & \phi_1 \tilde{\mathcal{D}}_1^{O,P} \\ 0 & \phi_2 \tilde{\mathcal{D}}_2^{P,P} & 0 & 0 & 0 & 0 & \phi_2 \tilde{\mathcal{D}}_2^{O,P} \\ 0 & 0 & \dots & 0 & 0 & 0 & \dots \\ 0 & 0 & 0 & \dots & 0 & 0 & \dots \\ 0 & 0 & 0 & 0 & \dots & 0 & \dots \\ 0 & 0 & 0 & 0 & 0 & \phi_D \tilde{\mathcal{D}}_D^{P,P} & \phi_D \tilde{\mathcal{D}}_D^{O,P} \\ \phi_1 \tilde{\mathcal{D}}_1^{P,O} & \phi_2 \tilde{\mathcal{D}}_2^{P,O} & \dots & \dots & \dots & \phi_D \tilde{\mathcal{D}}_D^{P,O} & \sum_d \phi_d \tilde{\mathcal{D}}_d^{O,O} \end{bmatrix}. \quad (23)$$

Solving for counterfactuals is then a straightforward fixed-point iteration, based on [Morrow and Skerlos \(2011\)](#), on the stacked system of first-order conditions, that is

$$\mathbf{p} = \mathbf{c} + \Lambda(\mathbf{p})^{-1} \cdot \tilde{\Gamma}(\mathbf{p}) \cdot (\mathbf{p} - \mathbf{c}) - \Lambda(\mathbf{p})^{-1} \cdot \mathbf{s}$$

where  $\tilde{\mathcal{D}}(\mathbf{p}) = \Lambda(\mathbf{p}) - \tilde{\Gamma}(\mathbf{p})$  is as in [Morrow and Skerlos \(2011\)](#).

**Extrapolation.** A computational issue that arises when approximating market shares and their derivatives during the price optimization routine is that  $s_{jd}^\ell \rightarrow \infty$  for  $\sigma \approx 1$  using conventional software packages (i.e., both the numerator and the denominator “blow up” past the threshold for infinity which is around 1e700). This prevents the

evaluation of counterfactual price vectors in the limit as  $\sigma \rightarrow 1$ .

To circumvent this issue, we rely on a linear extrapolation. We evaluate counterfactual prices for two very high values of  $\sigma$ , say  $\sigma_1 = 0.95$  and  $\sigma_2 = 0.96$ , then approximate counterfactual prices as

$$p_{jd}^\ell(\sigma \approx 1) = \lim_{\sigma \rightarrow 1} p_{jd}^\ell(\sigma) \approx p_{jd}^\ell(\sigma_2) + \frac{1 - \sigma_2}{\sigma_2 - \sigma_1} \cdot (p_{jd}^\ell(\sigma_2) - p_{jd}^\ell(\sigma_1)). \quad (24)$$

We do the same for market shares. We compute

$$s_{jd}^\ell(\sigma \approx 1) = \lim_{\sigma \rightarrow 1} s_{jd}^\ell(\sigma) \approx s_{jd}^\ell(\sigma_2, p(\sigma_2)) + \frac{1 - \sigma_2}{\sigma_2 - \sigma_1} \cdot (s_{jd}^\ell(\sigma_2, p(\sigma_2)) - s_{jd}^\ell(\sigma_1, p(\sigma_1))), \quad (25)$$

where  $p(\sigma) = \{p_1^P, \dots, p_D^P, p^O\}$  includes both the demographic group-specific prices and the uniform online price of all products. We perform several robustness checks to verify, in particular, that the market shares obtained from the extrapolation match the market shares computed using the  $\max\{\cdot, \cdot\}$  formulation in (16) and (17). Table B.4 below shows that the approximation yields market shares and aggregate sales that are very close to each other.

Table B.4: Robustness check on market share calculations

	Total sales						
	Group 1	Group 2	Group 3	Group 4	Group 5	Group 6	All
In person							
• Nested logit	29,599	8,910	64,004	44,923	85,762	160,573	393,771
• Maximum	33,723	9,021	66,751	46,251	85,807	156,928	398,481
• Difference	-4,124	-111	-2,747	-1,327	-45	3,645	-4,709
Online							
• Nested logit	65,835	61,039	77,266	227,811	18,861	180,191	631,003
• Maximum	62,069	61,271	74,796	227,113	18,877	184,302	628,428
• Difference	3,766	-233	2,470	699	-16	-4,110	2,576
Both channels							
• Nested logit	95,434	69,949	141,269	272,735	104,623	340,764	1,024,774
• Maximum	95,792	70,292	141,547	273,364	104,684	341,229	1,026,908
• Difference	-358	-343	-277	-629	-61	-465	-2,133

Notes: Calculations made with a share of consumers restricted to the in-person distribution channel and transportation costs reduced by 50% in the online distribution channel.

## C Price discrimination in the online channel

We consider a counterfactual experiment in which firms can price discriminate in both the online and the in-person distribution channels. While this does not align with firms' stated intentions about online sales (see Introduction), we acknowledge that they could in principle price discriminate also online, as data on consumers are readily available online. For example, consumer demographics could be inferred from browsing histories by a third-party data brokers and resold to car manufacturers. We focus on the pricing behavior of firms in this case. The results are presented in Table B.5 below.

Table B.5: Online and offline price discrimination

	Baseline	Restricted online access			
		$\tau = 0.90$	$\tau = 0.75$	$\tau = 0.50$	$\tau = 0$
<i>Transaction prices – In-person channel</i>					
Group 1: Age < 40, Inc. = Low	21,825	21,826	21,827	21,830	21,839
Group 2: Age < 40, Inc. = High	22,119	22,120	22,121	22,125	22,134
Group 3: Age $\in [40, 60)$ , Inc. = Low	22,611	22,612	22,614	22,619	22,633
Group 4: Age $\in [40, 60)$ , Inc. = High	23,583	23,585	23,590	23,600	23,623
Group 5: Age $\geq 60$ , Inc. = Low	22,222	22,223	22,224	22,228	22,243
Group 6: Age $\geq 60$ , Inc. = High	23,118	23,120	23,123	23,130	23,150
<i>Transaction prices – Online channel</i>					
Group 1: Age < 40, Inc. = Low		21,825	21,827	21,830	21,840
Group 2: Age < 40, Inc. = High		22,120	22,121	22,125	22,134
Group 3: Age $\in [40, 60)$ , Inc. = Low		22,611	22,614	22,620	22,637
Group 4: Age $\in [40, 60)$ , Inc. = High		23,585	23,590	23,601	23,628
Group 5: Age $\geq 60$ , Inc. = Low		22,221	22,225	22,235	22,269
Group 6: Age $\geq 60$ , Inc. = High		23,119	23,123	23,133	23,157

Notes: This table represents the results from a counterfactual experiment in which all manufacturers can price discriminate online and offline. Column (1) represents the baseline scenario without online sales. Column (2) to (4) represent counterfactuals where some consumers are restricted to shop in-person, for varying levels of transportation cost reductions. The transaction prices are weighted by a uniform set of weights constructed from the total sales of each product under baseline.

Firms set almost the same prices in both sales channels when it is possible for them to price discriminate also online. Prices are slightly increasing as transportation costs reduce in the online channel. We interpret this as an attempt on the part of firms to extract part of the reduction in transportation costs from consumers as profit. This mechanism can also be clearly seen when transportation costs are completely eliminated, as online prices are slightly higher compared to in-person prices. In that case, firms can price both captive and non-captive consumers separately as before, but the price difference is only a few dollars on average. One last observation is that the extent of price discrimination remains the same when firms are able to price discriminate in both distribution channels; price dispersion is of the same order of magnitude in the

counterfactuals as under the baseline in this case, even though the average prices are slightly higher.